# 1Z0-466<sup>Q&As</sup>

Project Lifecycle Management Essentials

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**QUESTION 1**

Select the OUM Implement process in which you develop the system through a number of iterative steps.

A. Business Requirements

B. Design

C. Implementation

D. Technical Architecture

Correct Answer: C

Implementation Through a number of steps, mostly iterative, the final application is developed within the Implementation process. The results from the Design process are used to implement the system suchas source code for components, scripts, and executables. During this process, developers also performtesting on software components. Implementation is the main focus of the Construction phase, but itstarts early in the Elaboration phase in order to implement the architecture baseline (trial architectureand prototype). During Transition, it occurs in order to handle any defects or bugs discovered whiletesting and releasing the system. The main work product of this process is the final iteration build thatis ready to be tested.

Note: *OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback.

**QUESTION 2**

What is true about the Work Management Plan?

A. It outlines the major milestones of the project.

B. It is a document produced during the contract process.

C. It documents the strategy, control processes, and policies that are used to manage, support, and implement the work during the project.

D. It is produced by the Configuration Management team.

E. It defines the competencies of the project team.

Correct Answer: C

Note:

*The purpose of the Work Management Plan is to establish procedures for defining, monitoring, and

directing all work performed on the project.

*The Work Management Plan should clearly state the procedures for defining, documenting, gaining

agreement on, and communicating the project\\'s work plan and the processes to be used for which the plan

would be executed and controlled.

The project work plan is the hub of project management as it denotes all activities that the team will be

participating in within the project\'s scope, objectives, and approach and it provides a repository of data that

the project manager can utilize to manage the project to plan. Processes that would be used for work plan

execution and control would include the following:

?eveloping the Baseline Project Work Plan

?ontrolling the Work Plan through the life cycle of the project.

?xecuting the Work Plan

?anaging Team Work?anaging Team Time

**QUESTION 3**

The client asks that the project be thoroughly documented. How many of the documents available through the Manage Focus Area should be used?

A. all of them

B. none of them

C. only those that are fit for the project

D. only those that the client selects

Correct Answer: C

**QUESTION 4**

Where can you access all the phases, activities, tasks, supplemental content, and reference files associated with the OUM Manage Focus Area?

A. Implement Models View

B. Manage View

C. Implement View

D. Project Manage View

E. Envision View

F. Project Plan

Correct Answer: B

OUM 5.6 provides the following views: *Manage Views /Manage Focus Area

*Implement Views

*Envision Views

* Other Views

**QUESTION 5**

What work product, created by the Project Manager and the client, details the approach to the project at a high level?

A. ProjectManagement Framework

B. Project Implementation Framework

C. Project Resource Framework

D. Project Work Framework

E. Project Management WBS

Correct Answer: E

Activities allow the project manager to streamline creation and management of the Work

BreakdownStructure (WBS) for an engagement.

Note:

*Project managers use OUM to make sure they and their stakeholders develop a shared understanding of

what is needed, choose an appropriate architecture, and transfer the ownership of the end-product to the

stakeholders.

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