



1Z0-466^{Q&As}

Project Lifecycle Management Essentials

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QUESTION 1

Select the type of use case scenario indicated by the red line in the following picture.

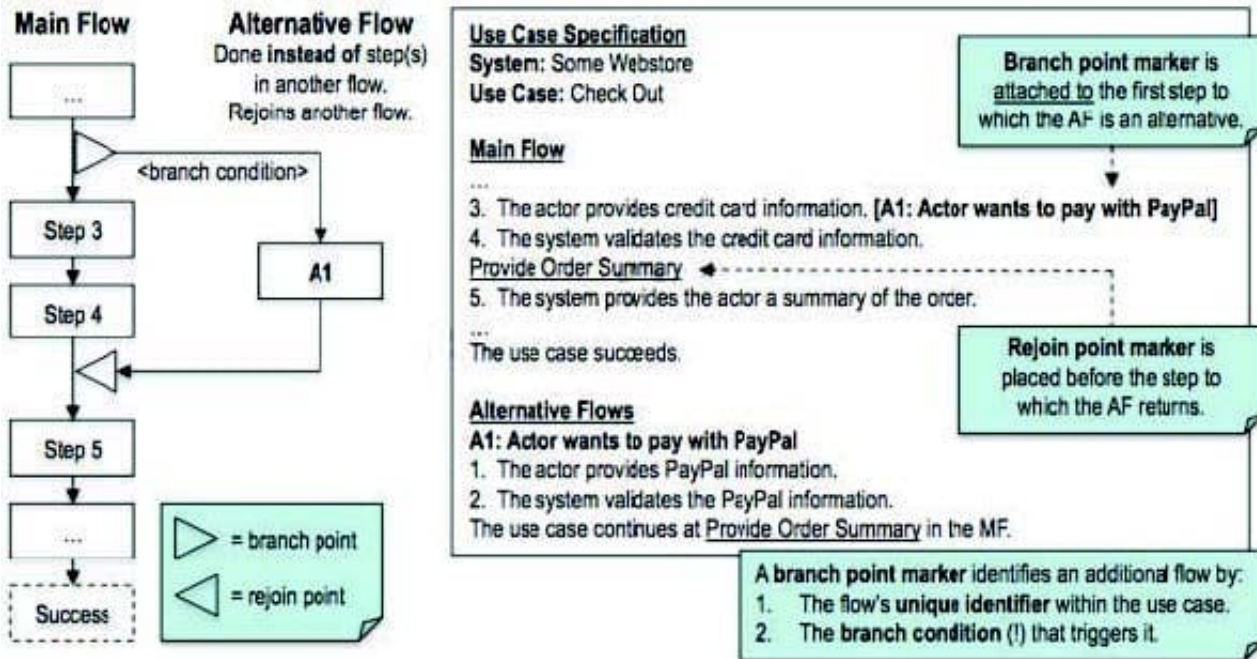


- A. Exception
- B. Main Success
- C. Alternate
- D. Secondary

Correct Answer: C

An alternative flow Definition: A conditional set of steps that are an alternative to one or more steps in another flow (the alternative flow is performed instead of the other step or steps), after which the use case continues to pursue its goal.

Example:



QUESTION 2

Select the three major activities in the Project Closure phase.

- A. Manage Project Workplan
- B. Gain Acceptance
- C. Complete Project Management Plan
- D. Close Processes and Contract
- E. Document Lessons Learned and Archive Project
- F. Customer Acceptance

Correct Answer: BDF

*The Project Closure phase occurs after the Production phase. During this phase, the project is "closed" from an administrative and contractual standpoint. This includes making sure that the projectwork products are complete and meet the customer's expectations; gaining final acceptance(F); andsecuring all documents(E)for reuse, collection and retention.

*Project Closure Phase is the last phase of the Project Life Cycle. The commencement of the Project Closure Phase is determined by the completion of all Project Objectives and acceptance of the end product by the customer. Closure of any financial issues,Collection and Completion of All Project Records and Archiving of All Project Records are typical elements of this phase.

QUESTION 3

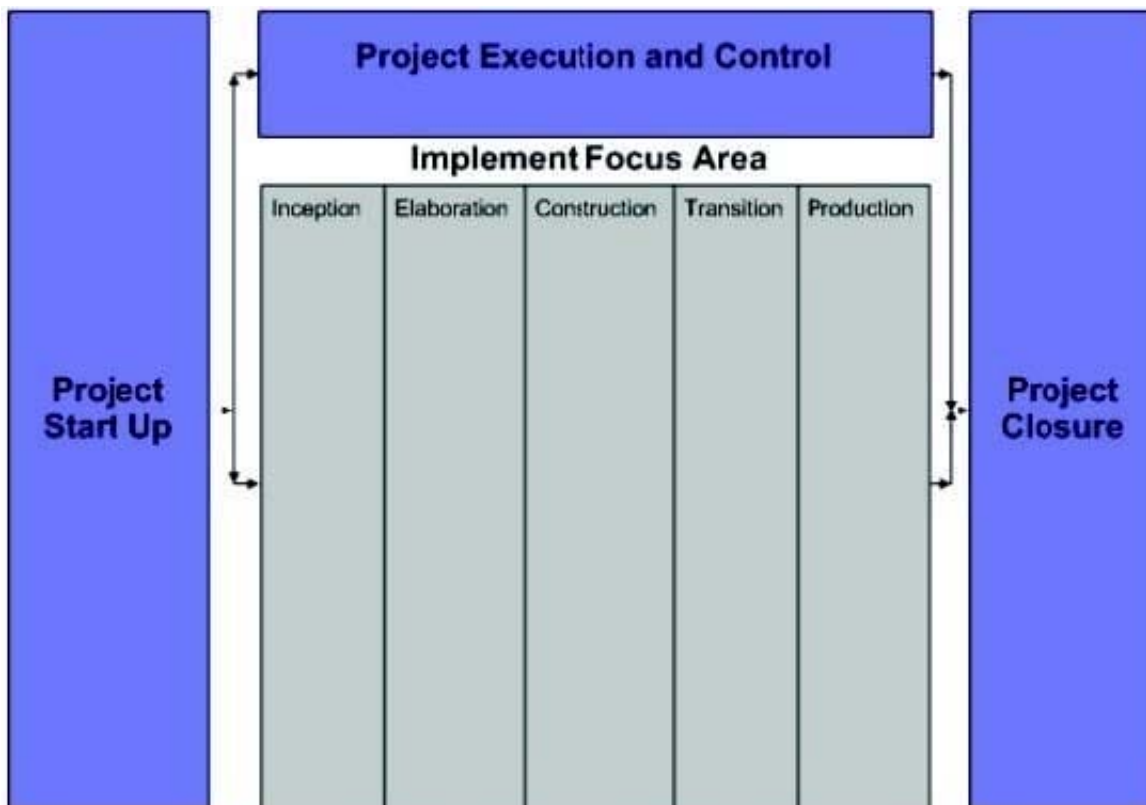
What describes the nature of the activities within the Project Execution and Control phase?



- A. They are dependent upon one another.
- B. They are dependent upon earned value.
- C. They are ongoing.
- D. They are grouped according to priority.

Correct Answer: A

The Manage focus area has three phases: Project Start Up Phase Project Execution and Control Phase Project Closure Phase Integration of the Manage focus area phases with the Implement focus area phases is illustrated below:



QUESTION 4

Which Oracle Unified Method phase includes Bid Transition?

- A. Project Start Up
- B. Project Closure
- C. Project Executing and Control
- D. Financial Management

Correct Answer: A



QUESTION 5

Select the three ways OUM Manage can be scaled or made fit-for-purpose.

- A. by considering the depth to which specific tasks and activities are executed
- B. by adding more iterations to the workplan
- C. by combining tasks or executing at the activity level
- D. by including additional tasks to the workplan
- E. by eliminating unnecessary tasks from the workplan

Correct Answer: BCE

B: Iterative and Incremental

OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback

C: you should consider whether it is advisable or appropriate to combine tasks or to execute your project using OUM's activities ?which are groupings of tasks.

E: Example:

Our next step is to eliminate activities/tasks that are not needed. Consider the following:

1. Don't eliminate anything in the Core Workflow without careful consideration.
2. Review any available supplemental guidance.
3. Consider removing activities/tasks NOT included in the Estimate and/or Proposal.
4. Determine if it's possible to eliminate all or most of some processes. For example, consider removing the following processes and corresponding activities and/or tasks, if your project does not include ANY requirements for them:

performance Management

Organizational Change Management

Training

Data Acquisition and Conversion



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