



70-498^{Q&As}

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QUESTION 1

You are using the Microsoft Solution Framework (MSF) for Capability Maturity Model Integration (CMMI) Process Improvement 6.0 process template.

A stakeholder has requested a change, but the change request has not received the attention that it requires.

You need to escalate the change request.

What should you do?

A.

Create an impediment work item.

Link the new impediment to the change request.

Escalate the impediment to get the change request on track.

B.

Create a bug work item.

Link the new bug to the change request.

Escalate the bug to get the change request on track.

C.

Create an issue work item.

Link the new issue to the change request.

Escalate the issue to get the change request on track.

D.

Create another change request work item.

Link the new change request to the change request.

Escalate the change request to get the change request on track.

Correct Answer: D

If a change request does not receive the attention that it requires, escalate the matter by creating an issue work item. Link the new issue to the change request, and escalate the issue to get the change request impact assessment on track.

<http://msdn.microsoft.com/en-us/library/ee461569.aspx>

QUESTION 2



Your development team uses the Microsoft Solution Framework (MSF) for Agile Software Development 6.0 process template.

You need to determine the process to obtain the most accurate estimates for each user story in your product backlog.

What should you do?

- A. Have the development team estimate and use the longest estimates.
- B. Ask the product owner to provide the estimates.
- C. Ask the scrum master to provide estimates.
- D. Have the development team estimate until team members reach consensus.

Correct Answer: D

QUESTION 3

You manage a development team for a group of stakeholders that are physically remote from your development center. Stakeholders have blocked out dates and times on their schedules for your team. The stakeholders are concerned that several of the project requirements will not meet their needs due to changing market conditions.

You need to ensure that the following requirements are met: s Your team is doing effective and efficient work.

The work is meeting the needs of the business.

The project's timeline is not at risk.

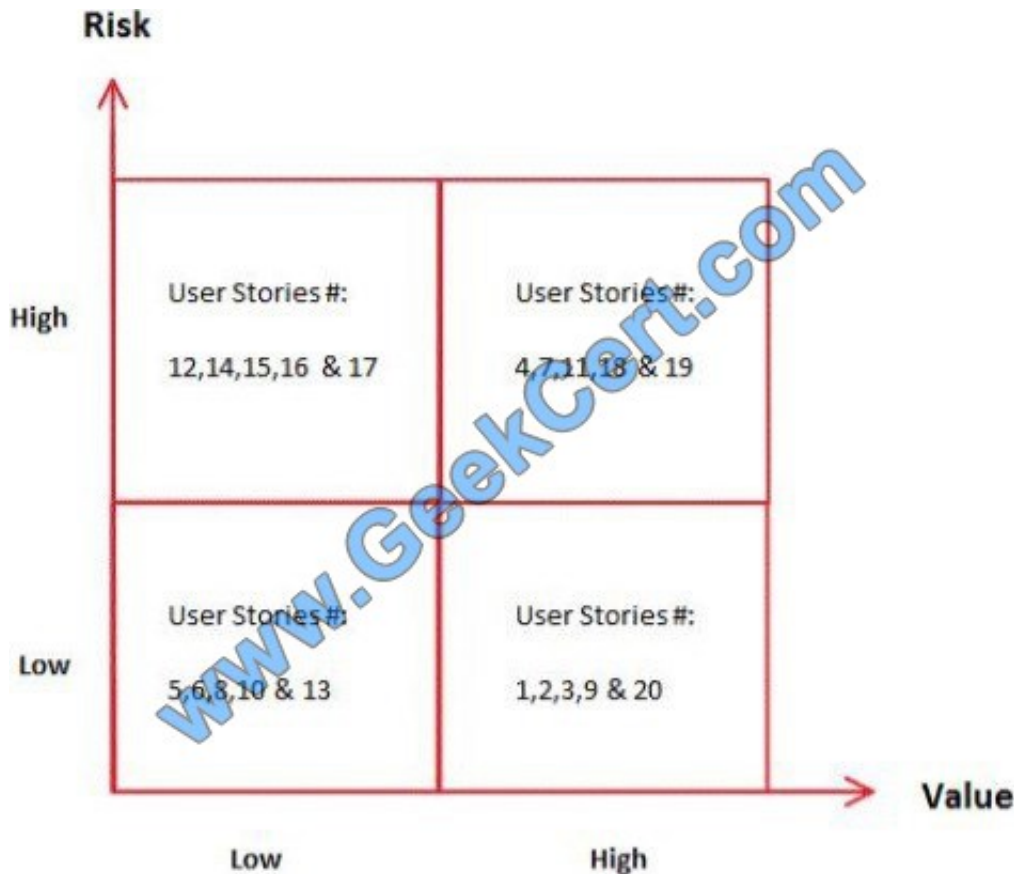
Which two actions should you perform? (Each correct answer presents part of the solution. Choose two.)

- A. Institute a policy of sign-offs for each requirement and design document.
- B. Develop a series of iterative proofs of concept that reflect a partial delivery of requirements and get feedback from the product owner.
- C. Instruct the team to create a comprehensive set of design documents for each layer of the system. Schedule a review with the stakeholders to get their feedback.
- D. Add a primary stakeholder to your team as the product owner.

Correct Answer: BD

QUESTION 4

Your Scrum team is planning a release and wants to prioritize user stories based on value and risk. The stories are grouped according to the ratio of value to risk, as shown in the following image. Effort is the same for all user stories.



The product owner on your team wants to ensure a higher return on investment based on today's prioritization activity.

You need to prioritize these user stories into four sprints for this release.

Use the drop-down menus to select the answer choice that answers each question.

Hot Area:

Answer Area

Which user stories should you include in Sprint 1?

	▼
User Stories: 12, 14, 15, 16, and 17	
User Stories: 1, 2, 3, 9, and 20	
User Stories: 4, 7, 11, 18, and 19	

Which user stories should you include in Sprint 4?

	▼
User Stories: 1, 2, 3, 9, and 20	
User Stories: 4, 7, 11, 18, and 19	
User Stories: 12, 14, 15, 16, and 17	

Correct Answer:



Answer Area

Which user stories should you include in Sprint 1?

User Stories: 12, 14, 15, 16, and 17
User Stories: 1, 2, 3, 9, and 20
User Stories: 4, 7, 11, 18, and 19

Which user stories should you include in Sprint 4?

User Stories: 1, 2, 3, 9, and 20
User Stories: 4, 7, 11, 18, and 19
User Stories: 12, 14, 15, 16, and 17

QUESTION 5

You are the lead developer and architect of a development team that develops line of business (LOB) applications.

You need to define an architectural design process for the LOB applications.

Which three architectural goals and principles should you adopt? (Each correct answer presents a complete solution. Choose three.)

- A. Build to change, instead of building to last.
- B. Model to analyze and reduce risk.
- C. Consider the team velocity.
- D. Use models and visualizations as a communication and collaboration tool.
- E. Baseline the architecture to ensure consistency and minimize deviation.

Correct Answer: ABD

Consider the following key principles when designing your architecture:

Build to change instead of building to last. Consider how the application may need to change over time to address new requirements and challenges, and build in the flexibility to support this. Model to analyze and reduce risk. Use design tools, modeling systems such as Unified Modeling Language (UML), and visualizations where appropriate to help you capture requirements and architectural and design decisions, and to analyze their impact. However, do not formalize the model to the extent that it suppresses the capability to iterate and adapt the design easily. Use models and visualizations as a communication and collaboration tool. Efficient communication of the design, the decisions you make, and ongoing changes to the design, is critical to good architecture. Use models, views, and other visualizations of the architecture to communicate and share your design efficiently with all the stakeholders, and to enable rapid communication of changes to the design. Identify key engineering decisions. Use the information in this guide to understand the key engineering decisions and the areas where mistakes are most often made. Invest in getting these key decisions right the first time so that the design is more flexible and less likely to be broken by changes.

<http://msdn.microsoft.com/en-us/library/ee658098.aspx>



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