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QUESTION 1

An IT team is designing a Proof of Concept (PoC) for a mobile email account provisioning system. Which best describes this activity?

- A. A small and well defined exercise that directly measures and validates assumptions around a subset of capabilities.
- B. A partially configured implementation in a non-production environment that the team can use to learn the new system and provide requirements.
- C. A fully configured implementation in production that a small set of power-users use to validate how the system will be used in the field and to refine functionality.
- D. A process to solicit and screen beta testers for the first release of the product.

Correct Answer: A

QUESTION 2

The Sales leader is an important stakeholder. Why is it important to map technology capabilities to his interests?

- A. To convince other people that they should care about the solution needs
- B. To better understand the impact of meeting or missing a schedule deadline
- C. To show how the solution may balance the interests of Sales, Marketing, and Finance
- D. To count the number of features or capabilities met for each stakeholder

Correct Answer: C

QUESTION 3

Which two statements are true about Key Performance Indicators (KPIs) and Critical Success Factors (CSFs)? (Choose two.)

- A. KPIs measure outcomes.
- B. CSFs compare planned and actual performance.
- C. KPI are the activities which most heavily influence whether performance is strong or weak.
- D. CSFs are a cause of a positive or negative result for the company.

Correct Answer: AD

QUESTION 4

You want to convince an executive that a project's risks are understood and there are plans in place to address



possible issues. What action should you do take before the meeting to help meet your goal?

- A. Identify how you can use this opportunity to reduce pressure on the project team and accept some new requirements.
- B. Gain the agreement of the executive's staff that you are keeping the smallest possible budget for your project by using 3rd party contractors wherever possible.
- C. Collect reports and success stories about other companies who have implemented technology solutions with a similar business goal.
- D. Prepare a risk probability/impact model with input from subject matter experts within the executive's staff.

Correct Answer: D

QUESTION 5

Why should a Solution Architect develop a business case?

- A. To describe the potential benefits and costs in a way that is clear to a broad range of stakeholders
- B. To calculate the potential costs to see if they fit within the individual's approved level of authority
- C. To determine key activities, vendors, and internal resources needed to complete an effort
- D. To validate the feasibility and the risk of looking at other solutions

Correct Answer: A

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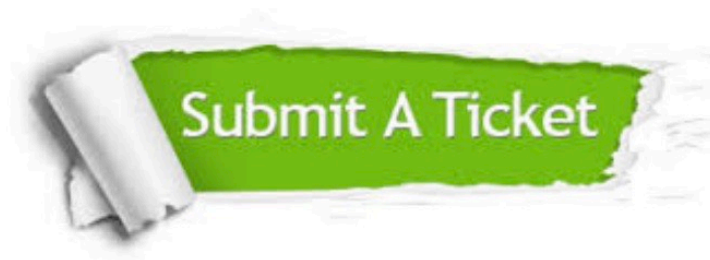
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