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QUESTION 1

- A. 3 days
- B. 3 weeks
- C. 3 months
- D. 3 years

Correct Answer: B

QUESTION 2

During discovery, a process owner presents the BPM analyst with over 350 Key Performance Indicators (KPIs) determined by executive management based on the goals of the company. What action should the BPM analyst recommend to the process owner?

- A. Use all of the KPIs in the process, since they are all relevant to the different business units of the company.
- B. Use all of the KPIs in the process, since the executive team is expecting them to be implemented.
- C. Use only the KPIs in the process that support the ability to make decisions, since these are actionable.
- D. Use only the KPIs in the process that are time-based, since a primary business concern is time.

Correct Answer: C

QUESTION 3

What is the playback that identifies the participant roles?

- A. Playback 0
- B. Playback 1
- C. Playback 2 D. Playback 3

Correct Answer: A

QUESTION 4

A company needs to improve their hiring process and hired a BPM analyst to map the current state. During the



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discovery session, the business subject matter experts (SMEs) indicate to the BPM analyst that the hiring request is reviewed by both the human resource admin and the human resource manager. How should the BPM analyst document the participant role for this activity?

- A. Assign the admin as the participant since the admin is paid less.
- B. Assign the manager as the participant since the admin reports to the manager.
- C. Break the "Review" task into separate tasks and define who does what.
- D. Pick either the admin or the manager and assign the "Review" task to that role.

Correct Answer: C

QUESTION 5

A company needs to improve their hiring process and hired a BPM analyst to map the current state. What is the first thing the BPM analyst should do while constructing a discovery map? Identify the:

- A. Value-Add activities.
- B. sub processes within the hiring process.
- C. start and end points of the hiring process.
- D. activity where the maximum problems lie.

Correct Answer: C

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