



Cetified business analysis professional (CBAP) appliaction

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### **QUESTION 1**

Henry is the business analyst for his organization and is completing the conduct elicitation activity. Part of this activity is to record the results of the requirements elicitation process.

All of the following are acceptable elements for requirements documentation except for which one?

- A. Text message sent via a secured mobile phone
- B. Written documents describing the outcomes
- C. Visual or audio recordings
- D. Whiteboards

Correct Answer: A

#### **QUESTION 2**

A business analyst (BA) has just finished verifying requirements for a new application that impacts various business processes for product setup, sales, and support. Which of the following methods should be used to validate the requirements with key stakeholders?

- A. Team review
- B. Joint application design
- C. Product backlog prioritization
- D. Brainstorming

Correct Answer: C

#### **QUESTION 3**

You are completing the prepare for elicitation process for an identified problem in your organization. The prepare for elicitation process requires three inputs for this process.

Which one of the following is not an input that will help you prepare for the elicitation activities?

- A. Stakeholder list
- B. Stakeholder concerns
- C. Business need
- D. Solution scope

Correct Answer: B



## **QUESTION 4**

Which of the following phases is the first step towards creating a business continuity plan?

- A. Business Continuity Plan Development
- B. Scope and Plan Initiation
- C. Business Impact Assessment
- D. Plan Approval and Implementation

Correct Answer: B

# **QUESTION 5**

An insurance company wants to implement a business intelligence solution to consolidate data from various different internal systems to provide a better understanding of their customer base.

A business analyst (BA) is engaged to put together a tender (bid) to be sent to various business intelligence providers and implementation partners. Among other information, the business analyst requests the following:

Licensing costs for Year 0 based on meeting 1 Central Processing Unit (CPU) license

Licensing costs for specific user types such as Report Creators. Online Analytical Processing (OLAP) users and Power uses Predicted licensing costs for renewing in Years 1 ad 2 Full implementation costs After reviewing the received vendor responses the project team shortlists the candidates to 3 and the BA structures the received information as follows:

		Company A	Company B	Company C
License Costs	Year 0	\$323,458	\$373,355	\$400,244
	Years 1 and 2 Total	\$270,092	\$202,086	\$214,096
Implementation Costs		Phase Ia: 28,500 fixed price (30 days) Phase Ib: 55,000 fixed price (60 days) Phase 2: 121.500 fixed price (120 days)	150 days @ \$1,500 per day	159 days @\$1,350 per day
Travel Expenses		\$10,000	\$10,000	\$10,000

The BA also conducts a sensitivity analysis to compare the expected costs should the company\\'s needs grow based on the following information:

Scenario 1: Ten extra report creator, 1 extra OLAP user and 1 extra power user licenses and 2 extra CPU licenses Scenario 2: Twenty five extra report creator, 1 extra OLAP user and 1 extra power user licenses and 3 extra CPU licenses



		Company A	Company B	Company C
Cost Increase	Price change per CPU	\$20,000	\$50,000	\$217, 978
	Report Creator license cost	N/A	\$2,070	\$1,589
	OLAP user license cost	N/A	\$2,070	\$1,000
	Power user license cost	N/A	\$3,970	\$789

What is the increased cost in Scenario 2 for Company C?

A. \$695,448

B. \$453,635

C. \$653,934

D. \$207,790

Correct Answer: A

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