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QUESTION 1

You are currently working on creating the activity list for an initiative in your organization. What characteristic must be assigned to each task in your task list?

- A. Procurement needs
- B. Risk level
- C. Unique number
- D. Roles and responsibilities

Correct Answer: C

Each task in the task list should have a unique number to identify the specific task and it should have a description of what the task is.

Answer: B is incorrect. The risk level is not associated with the task list.

Answer: D is incorrect. Roles and responsibilities are not included directly in the task list.

Answer: A is incorrect. Procurement needs are not included in the task list.

QUESTION 2

There are four methods to generate the business need in an organization. Which approach is described as the need to achieve a strategic goal?

- A. From the bottom up
- B. From external drivers
- C. From the top down
- D. From middle management

Correct Answer: C

From the top down is described as the need to achieve a strategic goal.

Answer: A is incorrect. From the bottom up is described as a problem with the current state of a process, function, or system.

Answer: D is incorrect. From middle management is described as a manager needs additional information to make sound decisions or must perform additional functions to meet business objectives.

Answer: B is incorrect. From external drivers is used when there's recognized competition in the marketplace.



QUESTION 3

In order to plan the business analysis approach, the business analyst must understand the organizational process needs and what other thing?

- A. Operation of organizations and the objectives of business analysis
- B. Consideration of risk and reward
- C. Purpose of the proposed solution
- D. Stakeholders\' threats and perceived threats

Correct Answer: A

The business analyst must understand how the organization operates and the objectives of business analysis duties. Without a clear understanding of what the expected outcomes are to be of the business analysis duties, the business analyst cannot adequately plan for the business analysis duties.

Answer: D is incorrect. It\'s important for the business analyst to identify and categorize stakeholders, but this isn\'t the best answer for this question. Answer: C is incorrect. The purpose of the proposed solution is valid only if the initiative is to solve a problem. Business analysis can also occur to detail an opportunity, not just to create solutions to identified problems.

Answer: B is incorrect. This isn\'t the best answer for this question.

QUESTION 4

What is the purpose of managing the solution scope and requirements from a business analyst\'s objective?

- A. To complete business analysis activities as quickly as possible
- B. To obtain and maintain requirements approval from the sponsoring client about the solution scope
- C. To obtain and maintain consensus among key stakeholders for the overall solution scope
- D. To complete business analysis activities as accurately as possible

Correct Answer: C

The purpose of managing solution scope and requirements is to obtain and maintain consensus among key stakeholders regarding the overall solution scope and the requirements that will be implemented. Answer: A is incorrect. This isn\'t a valid answer, as the purpose of managing the solution scope and requirements is to gain consensus from the stakeholders, not to complete the business analysis tasks as quickly as possible. Answer: D is incorrect. This isn\'t a valid answer, as the purpose of managing the solution scope and requirements is to gain consensus from the stakeholders. While there\'s always a need for accuracy, this isn\'t the best answer for the question. Answer: B is incorrect. This isn\'t a valid answer, as the purpose of managing the solution scope and requirements is to gain consensus from the stakeholders, not from the sponsoring client.



QUESTION 5

There are competing needs from the different business areas that will use a new system. The business analyst (BA) sets up a weekly meeting with a structured agenda to review the total effort, cost, business impact and risk of each requirement with the business leads to determine what is included in each release of the solution. What approach has the BA defined?

- A. Prioritization approach
- B. Communication approach
- C. Collaboration approach
- D. Traceability approach

Correct Answer: D

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