



# CCBA<sup>Q&As</sup>

Certification of Competency in Business Analysis

## Pass IIBA CCBA Exam with 100% Guarantee

Free Download Real Questions & Answers **PDF** and **VCE** file from:

<https://www.geekcert.com/ccba.html>

100% Passing Guarantee  
100% Money Back Assurance

Following Questions and Answers are all new published by IIBA Official Exam Center

-  **Instant Download** After Purchase
-  **100% Money Back** Guarantee
-  **365 Days** Free Update
-  **800,000+** Satisfied Customers





### QUESTION 1

Which one of the following statements is most true about changing requirements in a change-driven approach to business analysis and requirements management?

- A. Change-driven approaches must use a change control system with a change control board.
- B. Change-driven approaches only use a change control system for approved changes.
- C. Change-driven approaches don't use a formal change control process.
- D. Change-driven approaches are driven by change control processes.

Correct Answer: C

Change-driven approaches typically do not use a formal change control process, as requirements are prioritized and selected for implementation at the beginning of each iteration and no changes to the requirements occur during the iteration process. Answer: A is incorrect. Change-driven approaches don't typically use a change control board. Answer: B is incorrect. This isn't a valid statement to describe the processes of change within a change-driven approach to requirements management. Answer: D is incorrect. This isn't a valid statement to describe the processes of change within a change-driven approach to requirements management.

---

### QUESTION 2

Marcy is working with stakeholders to understand the stakeholders' needs as part of the business requirements. The stakeholders are describing their needs for new computers for their designers. The stakeholders have specifications, monitors, and software selected for the business requirements. What are the stakeholders actually defining in this scenario?

- A. Solutions
- B. Perceived problems
- C. Perceived needs
- D. Longevity

Correct Answer: A

In this scenario, the stakeholders are actually defining their selected solution and not the needs that should lead to the best solution. When defining the requirements, it's best that stakeholders define the problem to understand their needs, not a solution.

Answer: C is incorrect. The stakeholders' needs aren't discussed, but their solution is.

Answer: B is incorrect. This scenario isn't an example of problems or issues, but of the stakeholders' defined solution.

Answer: D is incorrect. Longevity isn't a valid answer for this scenario.

---



### QUESTION 3

A business analyst has determined that a project should be worth \$2,750,000 in four years if her company decides to pursue the project. Assuming the rate of return on the investment is six percent, what is the minimum amount of funds the organization should invest in this project?

- A. \$2,585,000.00
- B. \$2,749,001.99
- C. \$2,178,257.57
- D. \$165,000

Correct Answer: C

To find the solution to this answer, you'll need to use the present value formula which is  $\text{Present value} = \text{future value} / (1+i)^n$ , where  $i$  is the interest rate and  $n$  is the power of the number of time periods. In this instance, it's  $\$2,750,000 / (1.262)$  for the present value of \$2,178,257.57.

If the cost of the project is more than the present value, it's not a good investment for the organization.

Answer: D is incorrect. This is not a valid calculation of the present value formula.

Answer: B is incorrect. This is not a valid calculation of the present value formula.

Answer: A is incorrect. This is not a valid calculation of the present value formula.

---

### QUESTION 4

A certain stakeholder requirement has been analyzed and broken down into several solution requirements, each affecting a different IT system. After solution design, the business analyst (BA) receives feedback that one of the IT systems will take longer than anticipated to implement. What requirements artifact or technique will assist the BA in better understanding the related requirements?

- A. MoSCoW prioritization
- B. Backlog management
- C. Requirements documentation
- D. Traceability matrix

Correct Answer: D

Traceability supports change control by ensuring that the source of a requirement or design can be identified and other related requirements and designs potentially affected by a change are known.

---

### QUESTION 5



A business analyst (BA) is working on a project that has a number of stakeholder conflicts and issues. The BA is finding it difficult to resolve the conflicts and issues effectively. What should the BA do to prevent a similar situation in the future?

- A. Plan business analysis governance
- B. Verify requirements
- C. Perform stakeholder analysis
- D. Validate requirements

Correct Answer: C

Stakeholder analysis involves identifying the stakeholders that may be affected by a proposed initiative or that share a common business need. Stakeholder analysis notes, considers, and analyzes the various characteristics of the identified stakeholders.

[CCBA PDF Dumps](#)

[CCBA VCE Dumps](#)

[CCBA Practice Test](#)