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QUESTION 1

A business analyst (BA) needs to obtain agreement on and approval of requirements for a software solution. In order for this task to proceed, what does the BA need to understand?

- A. The verified requirements
- B. The solution design
- C. The business analysis approach
- D. The stakeholder roles

Correct Answer: C

Core Concept	During Requirements Life Cycle Management, business analysts...
Change: the act of transformation in response to a need.	manage how proposed changes to requirements and designs are evaluated during an initiative.
Need: a problem or opportunity to be addressed.	trace, prioritize and maintain requirements to ensure that the need is met.
Solution: a specific way of satisfying one or more needs in a context.	trace requirements and designs to solution components to ensure that the solution satisfies the need.
Stakeholder: a group or individual with a relationship to the change, the need, or the solution.	work closely with key stakeholders to maintain understanding, agreement, and approval of requirements and designs.
Value: the worth, importance, or usefulness of something to a stakeholder within a context.	maintain requirements for reuse to extend value beyond the current initiative.
Context: the circumstances that influence, are influenced by, and provide understanding of the change.	analyze the context to support tracing and prioritization activities.

QUESTION 2

A business analyst (BA) is working on a project to implement a commercial off-the-shelf application for tracking customers. In an observation session with a Domain subject matter expert (SME), the BA notes that the SME keeps separate records for the customers who are also vendors. The BA knows that the new software has a module for vendor management that would integrate the vendor and customer records. Which type of opportunity has the BA identified?



- A. Reduction of duplicate tasks performed by staff
- B. Potential to provide future value supported by the system
- C. Ability to provide greater amount of information to staff
- D. Automation to increase consistency of behavior

Correct Answer: A

This answer is correct because keeping separate records for customers who are also vendors is a duplicate task that can be eliminated by using the new software module. This would improve efficiency and accuracy of data. The other options are not opportunities identified by the BA in this scenario. References: BABOK Guide v3, page 15; CCBA Mock Test,

QUESTION 3

You're organizing the business analysis approach for your organization. Jane wants to know when changes to requirements are most likely to happen in business analysis processes. Which one of the following statements best describes when changes to requirements may happen?

- A. Changes to requirements usually happen at the end of the business analysis processes.
- B. Changes to requirements usually happen early in the business analysis processes.
- C. Changes to requirements may happen at any time.
- D. Changes to requirements happen after the business analysis processes.

Correct Answer: C

Changes to requirements may happen at any time in the business analysis processes and throughout the project. When these changes happen later in the process, it becomes more difficult to accept, communicate, and manage those

changes. Answer: B is incorrect. Changes may happen at any time, not just at the beginning of the processes. Answer: A is incorrect. Changes don't just happen at the end of the business analysis processes.

Answer: D is incorrect. Changes may happen at any time, not just after the business analysis processes.

QUESTION 4

Which requirements allocation technique is best described as the breaking down of the solution scope into smaller units for allocation?

- A. Functional decomposition
- B. Resource allocation granularity
- C. WBS creation
- D. Process modeling

Correct Answer: A



Functional decomposition takes the solution scope and decomposes it into smaller, more manageable units. Answer: B is incorrect. Resource allocation granularity isn't a business analysis term and is not acceptable for this QUESTION.

Answer: D is incorrect. Process modeling maps activities in a process model to different roles, vendors, and contractors.

Answer: C is incorrect. WBS creation also uses a decomposition of the project scope into work packages, but it's not the process described in this QUESTION.

QUESTION 5

A company wants to increase transaction service offerings using its on-line channels. The existing application already has some of the required functionality. A new project has been initiated to implement the additional capabilities but the company management is unsure of the complexity of the project. What exercise must be carried out to determine the changes needed in the new application?

- A. Perform gap analysis of current and future states
- B. Identify internal solution component dependencies
- C. Evaluate competitor applications
- D. Assess organizational culture

Correct Answer: A

A comparison of the current state and desired future state of an enterprise in order to identify differences that need to be addressed.

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