CTAL-TM_SYLL2012^Q&As

ISTQB Certified Tester Advanced Level - Test Manager [Syllabus 2012]

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QUESTION 1

You are the Test Manager of a new project that will have three formal levels of testinG. unit, integration and system testing. The testing strategy you decide to adopt a blend of risk-based testing and reactive testing strategies. Which of the following answers describes the most consistent example of implementation of this test strategy during the execution of the system tests?

A. Your test team executes exploratory tests following a session-based test management approach throughout the system test phase

B. Your test team executes system tests under the guidance of a sample of users throughout the system test phase

C. Your test team executes scripted tests designed and implemented before the execution of the system test phase, to cover the identified product risks. It also performs exploratory testing sessions throughout the system test phase

D. Your test team autonomously performs some exploratory testing sessions and, at the very end of the system testing phase, it also executes more system tests under the guidance of a sample of users

Correct Answer: C

QUESTION 2

Which of the following is an example of the test closure activity indicated as "lessons learned"?

A. Archive all the test results of the acceptance testing phase

B. Deliver a list of the open defects of a software product released into production to the service desk team

C. Participate in a meeting at the end of a project aimed at better managing the events and problems of future projects

D. Deliver an automated regression test suite, used during the system test phase of a software product released into production, to the team responsible for maintenance testing

Correct Answer: C

QUESTION 3

Assume you are currently working on a project developing a system where functional requirements are very well specified. Unfortunately non-functional requirements do almost not exist.

You are the Test Manager. You have to choose a technique for test selection that allows testing of non-functional characteristics, especially reliability.

Which of the following techniques for test selection do you expect being most useful in this scenario?

A. A model-based technique based on the creation of operational profiles

B. Ambiguity reviews

C. Test condition analysis

D. Cause-effect graphing

Correct Answer: A

QUESTION 4

Which of the following statements about management of product quality risks in mature organizations with respect to the lifecycle, is true?

A. Mature organizations address product quality risks associated to non-functional characteristics only during the system test phase

B. Mature organizations are aware that the contribution of testing to analysis of product quality risks is very important. The analysis should occur throughout the entire lifecycle

C. Mature organizations don\\'t waste time identifying the sources of risks. They only focus on identifying product quality risks

D. Mature organizations are aware that risk management of product quality risks only occurs during testing

Correct Answer: B

QUESTION 5

In the test strategy document your organization declares:

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To adopt a V-model development lifecycle, with three formal levels of testinG. unit, integration and system testing

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To use a blended risk-based and regression-averse testing strategy for each level of testing

The following is an excerpt of the "approach" section for the system test plan document of a new project:

"Testing will only use manual tests. Due to the short period of time for test execution, the following activities will be performed in parallel with test execution: Test planning, test analysis and test design.

Basic metrics will be taken for test effort (i.e. person-hours), test cases executed (passed/failed), and incidents (no more metrics, such as code coverage, will be collected)."

In the system test plan, no deviations from the test strategy are described.

Based only on the given information, which of the following statements is true?

A.

The approach described in the system test plan document is consistent with the test strategy

B.

The approach described in the system test plan document is consistent with the risk-based testing strategy, but it is

inconsistent with the regression testing strategy

C.

The approach described in the system test plan document is consistent with the regression testing strategy, but it is inconsistent with the risk-based testing strategy

D.

The approach described the system test plan document is inconsistent with both the risk-based and regression testing strategies

Correct Answer: D

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