

# GCPM<sup>Q&As</sup>

GIAC Certified Project Manager Certification Practice Test

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#### **QUESTION 1**

Which of the following is described in the statement below?

"It measures the quality objectives of the project. It provides the foundation for measuring and reporting quality performance as part of the performance measurement baseline."

- A. Cost baseline
- B. Scope baseline
- C. Schedule baseline
- D. Quality baseline

Correct Answer: D

#### **QUESTION 2**

You are the project manager of TRT project. During execution phase of your project, Rick, a team member, complains that other team members are isolating him and this isolation is bothering him. Which of the following is not a recommended step in order to resolve the issue?

- A. Get feedback on Rick from other team members.
- B. Get more feed back from Rick.
- C. Shift Rick to another project.
- D. Apply team building measures to improve the team\\'s effectiveness.

Correct Answer: C

#### **QUESTION 3**

Which of the following components of communication is described in the statement below? "It describes the pitch, tone, and inflections of a message that affect what the message means."

- A. Barrier
- B. Paralingual
- C. Noise
- D. Medium

Correct Answer: B

### QUESTION 4



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Which of the following is described in the statement below? "It is a monetary calculation of the quality performance of an organization. It is the monetary figure used by project management personnel in the decision making process."

- A. Scope creep
- B. Cost of Quality
- C. Cost benefit analysis
- D. Integrated change control

Correct Answer: B

#### **QUESTION 5**

You have been assigned as the Project Manager for a new project that involves deployment of a new software application to all your organization\\'s users. The timeline is aggressive, and this software is being deployed on your company\\'s architecture for the first time. In addition, your project steering committee has specified an allowable budget for your project. You plan to use an outside company for this deployment. Which of the following contract types is BEST suited for you to negotiate?

- A. Time and material
- B. Cost reimbursable
- C. Fixed price
- D. Lowest bid

Correct Answer: C

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