



# GCPM<sup>Q&As</sup>

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#### QUESTION 1

In which of the following process groups is the initial scope defined and are the initial finances committed?

- A. Executing
- B. Monitoring and controlling
- C. Initiation
- D. Planning

Correct Answer: C

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#### QUESTION 2

Which of the following are outputs of the Perform Quality Control process? Each correct answer represents a complete solution. Choose all that apply.

- A. Quality metrics
- B. Validated deliverables
- C. Validated changes
- D. Project document updates

Correct Answer: BCD

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#### QUESTION 3

You are a new Project Manager that has been entrusted with a project to develop a machine which produces auto components. You have put together a realistic and achievable timeline for all your project activities after consulting with your project team members and reaching an agreement. However, you observe that one of your team members is working overtime because of his poor prioritization of project activities. Should you reward this team member for his behavior?

- A. No, because there is no budget for incentives in your project cost.
- B. Yes, because you can compel the other team members to work over time as well.
- C. Yes, because he is committed to work over time.
- D. No, because this is a result of poor planning by the team member.

Correct Answer: D

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#### QUESTION 4



You work as a project manager for PassGuide Inc. You do not want to change the task relationship, but you require a "waiting time" before the starting of the activity can begin. Which of the following is the best approach to alleviate this issue?

- A. Add management reserve to the project activities.
- B. Add lag time to the project activities.
- C. Add lead time to the project activities.
- D. Add float to the project activities.

Correct Answer: B

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#### QUESTION 5

You work as a project manager for PassGuide Inc. You are working on the control schedule process. Which of the following techniques will you use to find ways to bring project activities that are behind into alignment with the plan?

- A. Resource leveling
- B. What-if scenario analysis
- C. Adjusting leads and lags
- D. Schedule compression

Correct Answer: C

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