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QUESTION 1

All of the following are part of the monitoring and controlling process group EXCEPT:

- A. updating the project charter.
- B. updating the project management plan.
- C. implementing change requests.
- D. updating the project scope.

Correct Answer: A

QUESTION 2

A project sponsor has requested that the training be delivered in parallel to a project's implementation in order to ensure the project is delivered on schedule. If accepted, this request is an example of:

- A. the critical path method.
- B. crashing.
- C. fast-tracking.
- D. rolling wave planning.

Correct Answer: C

QUESTION 3

Which of the following shows the number of communication channels for a team with twelve stakeholders?

- A. 56
- B. 66
- C. 72
- D. 132
- E. Determine vendor resource availability.
- F. Hold a bidders conference.
- G. Negotiate the contract.
- H. a list of qualified sellers.

Correct Answer: B



QUESTION 4

A project manager notices that status meetings are poorly attended and that one or two team members try to dominate the meetings. Which of the following should the project manager do to make the project status meetings more productive? (Select Two).

- A. Include agenda items in the meeting invitation.
- B. Ensure that the meetings start and end on time.
- C. Provide criticism to poor team performers.
- D. Allow the team members to set the tone of the meeting.
- E. Discuss issues during the meeting until they are resolved.

Correct Answer: AB

QUESTION 5

A project manager must initially address a performance issue with a project team member. Which of the following communication methods is BEST to use?

- A. Formal written communication
- B. Informal verbal communication
- C. Informal written communication
- D. Formal verbal communication

Correct Answer: B

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