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QUESTION 1

Project team members are confused about their roles on a project. Which of the following is the FIRST technique the project manager can use to define their roles?

- A. Create a resource assignment matrix.
- B. Ask team members to define their roles.
- C. Have project sponsor assign their roles.
- D. Conduct stakeholder meeting to determine expectations.

Correct Answer: A

QUESTION 2

Which of the following defines a project? (Select Two).

- A. Limited time span
- B. Contains more than one deliverable
- C. Delivers a unique product or service
- D. Changes an ongoing process
- E. Generates positive returns

Correct Answer: AC

QUESTION 3

A project manager is completing a project schedule network diagram using dummy activities to show all logical relationships. Which of the following tools is the project manager using?

- A. ADM
- B. WBS
- C. AON
- D. PDM

Correct Answer: A

QUESTION 4

A project sponsor is adamant that a complex project must be completed within 12 months. Based on lessons learned



from previous projects of this type, the project manager believes that the project cannot possibly finish in less than 24 months. Which of the following tools can the project manager use to show the improbability of the proposed timeline?

- A. Pareto Diagram
- B. Decision tree
- C. Monte Carlo analysis
- D. Quantitative risk analysis

Correct Answer: C

QUESTION 5

A project manager has to complete an asset inventory project for a large corporation. Several departments have refused to allow access to the equipment to complete the project. The project manager should update which of the following?

- A. Change control form
- B. Risk register
- C. Work Breakdown Structure (WBS)
- D. Issues log

Correct Answer: D

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