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QUESTION 1

The project sponsor has asked for the project to be delivered two months earlier than originally planned with no changes to the deliverables, cost, or the project team. Which of the following schedule planning techniques could be used to meet this request?

- A. Optimizing
- B. Crashing
- C. Delaying
- D. Resource leveling

Correct Answer: A

QUESTION 2

The project team is not comfortable moving an expensive material. A third party is hired to move the material. This is an example of risk:

- A. Transference
- B. Sharing
- C. Avoidance
- D. Acceptance

Correct Answer: A

QUESTION 3

Which of the following is included in the project charter?

- A. Work assignments
- B. Problem statement
- C. Cost-benefit analysis
- D. Feasibility assessments

Correct Answer: B

QUESTION 4

In month nine of a 12 month project, the customer approaches the project manager believing the project is at risk because 85% of the funds have been expended already. To give the customer a more accurate assessment, the project



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manager calculates the Cost Variance (CV) using which of the following formulas?

A. CV = PV AC

B. CV = AC EV

C. CV = EV PV

D. CV = EV AC

Correct Answer: D

QUESTION 5

Which of the following components would be included in a project charter? (Select TWO).

- A. Communications plan
- B. Key project deliverables
- C. Work Breakdown Structure
- D. High level cost estimates
- E. Specific project milestones

Correct Answer: BD

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