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QUESTION 1

Which of the following is a component of a performance evaluation for an individual?

- A. Resource utilization
- B. Role assessment
- C. Scope management
- D. Variance management

Correct Answer: B

QUESTION 2

Project team members are located in two different time zones, with a five hour time difference. The team members cannot agree on a time of day to have a standing meeting. Which of the following is the BEST approach to finding a meeting time?

- A. Forcing
- B. Compromising
- C. Avoiding
- D. Smoothing

Correct Answer: B

QUESTION 3

When dealing with indirect project team members, it is important to recognize which of the following?

- A. Differences of efficiency
- B. Motivation to be engaged on a project
- C. Communication preferences
- D. Functional or hierarchical barriers

Correct Answer: D

QUESTION 4

Which of the following are included in phase gate approvals?

- A. Lessons learned, budget schedule review



- B. Change control board, committee consulting
- C. Audit trails, retention, and version control
- D. Cost estimate and resources required

Correct Answer: A

QUESTION 5

Which of the following are tools used in quality control? (Select TWO).

- A. Gantt chart
- B. Ishikawa diagram
- C. Parametric estimating
- D. Probability and impact matrix
- E. Pareto chart

Correct Answer: BE

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