

# PK0-003<sup>Q&As</sup>

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#### **QUESTION 1**

Due to external market conditions, the Chief Executive Officer (CEO) has announced a company shift in strategic priorities. As such, more focus will be spent on tuning current operational capabilities. Which of the following is the MOST likely outcome of an existing project that is currently in an initiation phase and about to enter stage-gate review and now falls outside of the new strategic priorities?

A. St	age	exter	sion
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- B. Project completion
- C. Stage completion
- D. Project cancellation

Correct Answer: D

#### **QUESTION 2**

Which of the following techniques is premised by a relatively small number of causes resulting in the majority of defects?

- A. Law of averages
- B. Six sigma
- C. Pareto analysis
- D. Ishikawa diagram

Correct Answer: C

#### **QUESTION 3**

A conflict has developed among two project team members. The project manager reiterates the areas of agreement and avoids the areas of disagreement. Which of the following BEST describes this conflict resolution technique?

- A. Smoothing
- B. Compromising
- C. Avoiding
- D. Negotiating

Correct Answer: A

#### **QUESTION 4**



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Which of the following are included in regulatory compliance?

- A. Change control board, committee consulting
- B. Audit trails, retention, and version control
- C. Local, state, and federal laws
- D. Tollgate approval, project phase transition

Correct Answer: C

#### **QUESTION 5**

Which of the following MUST be submitted as part of a project change request?

- A. Request for information
- B. Project charter
- C. Updated detailed design
- D. Financial impact analysis

Correct Answer: D

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