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QUESTION 1

A program manager is working on benefits. The program team created and updated a benefits register earlier in the program. The benefits register should include which of the following?

- A. List of planned benefits, earned value (EV), and responsible person
- B. List of planned benefits, measurement method, and component mapping
- C. List of planned benefits, benefit creator, and realization date
- D. List of planned benefits, stakeholders, and risk level

Correct Answer: B

QUESTION 2

Julie is the project manager of the NHQ Project. She and her project team have successfully finished the project and the customers have signed the project closure agreement. Julie has compiled all of the project records and the project\\'s lessons learned documentation. What should Julie do with the project\\'s lessons learned documentation?

A. These are for Julie\\'s reference when she is reviewed by the project sponsor.

B. These are given to the project sponsor so he can review the project.

- C. These are given to the project steering committee so they may review the project performance.
- D. These are transferred to the lessons learned knowledge base.

Correct Answer: D

QUESTION 3

Identify the term described in the statement given below? "The use of it should be reviewed along with an assessment of their effectiveness. This will aid the program management in determining if risks to the program are being effectively managed. It also provides feedback to the program management on any projects that need to be recovered or terminated."

A. Budget

- B. Planned Value
- C. Contingency Reserve
- D. Earned Value

Correct Answer: C



QUESTION 4

During program execution, how does a program manager ensure that benefits are being realized in accordance with program governance?

- A. By reviewing the benefits management plan
- B. By updating the benefits register
- C. By conducting benefits analysis and planning
- D. By reviewing the program business case

Correct Answer: B

QUESTION 5

A critical program for a company fails to delivers its intended benefits. The CEO and program sponsor are both held accountable and, ultimately, their employment is terminated by the board of directors. What should the program manager do before formally closing the program?

- A. Update the benefits register.
- B. Establish a program management information system (PMIS).
- C. Share lessons learned with all program team members.
- D. Transfer all program documentation to the deputy program manager.

Correct Answer: C

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