



# PGMP<sup>Q&As</sup>

PgMP

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#### QUESTION 1

A program with six projects has been running for three years. The company's procurement and contracts department has compiled a qualified seller list. The program manager determines that one of the projects must be outsourced. The program manager will use the qualified seller list to do which of the following?

- A. Plan a proposal evaluation system
- B. Prepare the program procurement management plan
- C. Perform the required program budget updates
- D. Issue requests for proposals

Correct Answer: D

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#### QUESTION 2

During program execution, how does a program manager ensure that benefits are being realized in accordance with program governance?

- A. By reviewing the benefits management plan
- B. By updating the benefits register
- C. By conducting benefits analysis and planning
- D. By reviewing the program business case

Correct Answer: B

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#### QUESTION 3

What quality control chart compares two or more variables over time to determine how closely the variables may be related to one another?

- A. Run chart
- B. Scatter diagram
- C. Control chart
- D. Pareto diagram

Correct Answer: B

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#### QUESTION 4

An organization requests that a junior project manager, with no previous experience or training in the industry, take over



a complex program component. The program component involves senior subject matter experts and has dependencies with other large projects to deliver key benefits to the organization.

How should the junior project manager respond to this request?

- A. Accept the assignment, identify the skill gaps, and request training.
- B. Reject the assignment, because of the ethical requirement not to accept work for which the project manager is not qualified.
- C. Accept the assignment as a challenge and an opportunity to acquire new skills and seek advice from a senior project manager.
- D. Reject the assignment because of fear of failure and resulting negative career impact.

Correct Answer: A

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#### QUESTION 5

According to Standard for Program Management, Second Edition, how many knowledge areas are involved for program management?

- A. 7
- B. 5
- C. 9
- D. 11

Correct Answer: C

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