

## PGMP<sup>Q&As</sup>

PgMP

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#### **QUESTION 1**

Hal is the program manager for his organization. He would like your organization to provide his program with 4 tons of
pea gravel for a construction project in his program. Hal send you a statement of work and an IFB. What document
should you provide to Hal?

- A. Invoice
- B. Proposal
- C. Bid
- D. Quote

Correct Answer: C

#### **QUESTION 2**

You are the program manager for your organization that utilizes vendors from several different organizations. A vendor has submitted an invoice for the work they have completed in your program. You have reviewed the work results and agree with the vendor that their contractual obligation is complete. What should you do next in regard to the vendor\\'s invoice?

- A. Approve the payment request
- B. Finalize the performance report
- C. Examine the contract
- D. Complete a financial audit of the work

Correct Answer: A

#### **QUESTION 3**

Communication is large percentage of program execution as the program manager must communicate with the appropriate stakeholders. In larger programs face-to-face communication is not always possible. When emails are used what verbal aspect of communication is lost?

- A. Barriers
- B. Noise
- C. Nonverbal
- D. Paralingual

Correct Answer: D

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#### **QUESTION 4**

You are the program manager for your organization. You\\'re currently creating an accountability matrix starting with yourself, the program manager and the program sponsor. What program management process identifies the program sponsor?

- A. Pre-program setup phase
- B. Authorization of program processes and projects
- C. Initiate program process
- D. Initiation of the program management team

Correct Answer: C

#### **QUESTION 5**

What duration compression technique typically adds risk when it\\'s used during a program?

- A. Lead time generation
- B. Fast tracking
- C. Resource leveling heuristics
- D. Crashing

Correct Answer: B

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