



# PGMP<sup>Q&As</sup>

PgMP

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### QUESTION 1

In your organization there are rules and procedures that the program manager must follow and abide by before the program can begin and must continue to follow once the program is in execution. What term is assigned to the enforcement of these program management rules and procedures?

- A. Program governance
- B. Organizational process assets
- C. Program standards
- D. Process analysis

Correct Answer: A

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### QUESTION 2

Mike is the program manager of the NHQ Program. Mike and a vendor are in disagreement over the deliverable the vendor has created for Mike's program. Mike does not believe the vendor has correctly created the deliverable, while the

vendor is adamant that his company has indeed completed the contract. Both parties have documented their stance in the debate.

This is an example of what?

- A. Breach of contract
- B. Issue
- C. Risk
- D. Claim

Correct Answer: D

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### QUESTION 3

A program manager assigns project managers to five component projects and continues to develop the program team. Which of the following represents the program manager's strategy?

- A. Rotate the responsibility for risk assessment among the program components
- B. Coach the project managers to manage project resources
- C. Cross-train the project managers to share expertise
- D. Prepare the project managers to assume larger roles with more responsibility

Correct Answer: A

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#### QUESTION 4

You are a program manager for an environmental program. The program involves installation of windmill across the country. During execution of the project, a stakeholder raises a change request to add an additional module with the existing installation. The program governance board has approved the change request. Which of the following is true regarding this scenario?

- A. The new Program Master Schedule is created containing the approved changes.
- B. Separate project is made to ensure that the approved changes are included in the program.
- C. Project charter is upgraded to include the approved changes in the program.
- D. The Program Master Schedule is updated to reflect the changes.

Correct Answer: D

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#### QUESTION 5

Which of the following tools and techniques are parts of the Administer Program Procurements process? Each correct answer represents a complete solution. Choose all that apply.

- A. Inspection and audits
- B. Budget management system
- C. Supplier performance review
- D. Contract performance review

Correct Answer: ABD

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