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QUESTION 1

Which of the following types of floats are available? Each correct answer represents a complete solution. Choose two.

- A. Half float
- B. Full float
- C. Total float
- D. Free float

Correct Answer: BC

QUESTION 2

A large automaker begins a program to create the next-generation car. As the program team is composed, key stakeholders are identified. Key stakeholders for the program should include which of the following?

- A. Potential customers, government regulatory agencies, and competitors
- B. Project management office (PMO), third-party contractors, and agents
- C. Local car dealers, factory workers, and corporate officers
- D. Vice president of logistics, potential customers, and corporate executives

Correct Answer: B

QUESTION 3

You are the program manager for your organization. Your program has recently completed its program scope and you've transferred the benefits to the operations of your organization. Before your program is considered closed you must complete some forms and procedures as required by your organization. The requirements to complete the forms and paperwork are also known as what?

- A. Program administrative closure
- B. Enterprise environmental factors
- C. Closing processes
- D. Organizational process assets

Correct Answer: A



QUESTION 4

After a company's senior executive management meeting, the CEO issues a mandate to automate a new-client onboarding process that would effectively eliminate the current, manual, paper-based process. The assigned program sponsor selects a program manager.

Both the program sponsor and the program manager must ensure that the program charter contains which of the following?

- A. Justification, benefits management plan, scope, and resources needed
- B. Justification, benefits strategy, scope, and resource management plan
- C. Justification, outcomes, scope, and stakeholder considerations
- D. Justification, benefits management plan, program business case, and stakeholder considerations

Correct Answer: C

QUESTION 5

After taking over a program, a program manager reviews the program's status and discovers that stakeholders do not know how the program is performing in relation to schedule and costs. The program manager establishes earned value (EV) metrics and determines that the program has a budget of US\$2.1 million, is three months into a nine-month timeline, and the planned value (PV) at the three-month point should be US\$320,000. The program has spent US\$350,000 and the EV is US\$340,000.

Based on this information, the program manager determines which of the following?

- A. The schedule is US\$30,000 under budget
- B. The cost is US\$20,000 under budget
- C. The schedule is US\$10,000 over budget
- D. The cost is US\$20,000 over budget

Correct Answer: A

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