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QUESTION 1

DELT-I is a metric that will give visibility of:

- A. Average lead times of the invoicing process.
- B. Average Telecom Implementation lead times.
- C. Timely usage of IPM measuring average delay in key milestones updates.
- D. Lead times between MS16 Implementation Ends and Internal Acceptance.

Correct Answer: C

QUESTION 2

When should non-quality costs be analysed?

- A. At project's end as part of the preparation for lessons learned and post calculation.
- B. At the beginning of the project as part of risk planning.
- C. Regularly, in order to identify root causes and take corrective actions.
- D. Never, non-quality costs are product related and analyzed on global level.

Correct Answer: C

QUESTION 3

What is the BEST timing to review the Estimate at Completion (EAC)?

- A. During the planning phase, in order to anticipate all possible risks.
- B. During project closure in order to consistently explain the Project results.
- C. During the entire project lifecycle, typically once per month.
- D. Each time the Cost and Progress Manager requests support to review cost deviations.

Correct Answer: C

QUESTION 4

Which of the following is the basic input needed for the negotiation of a contract with a new subcontractor?

- A. Procurement is responsible to use existing NSN guidelines in the contract.
- B. Clear PO issuance procedures, payment and acceptance terms.



- C. The conditions agreed in the Customer Contract.
- D. Assurance of subcontractor delivery capability in terms of resources and previous performance.

Correct Answer: C

QUESTION 5

What is the first step a PM needs to do if a KPI, compared to the previous periods, is below the average?

- A. Organize asap a meeting with project stakeholders.
- B. Analyze if the variation compared to the average is within the same range as previous periods.
- C. Have a serious discussion with the project FandC and give him a final warning to improve the KPI.
- D. Initiate a recovery plan to improve the KPI

Correct Answer: B

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