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QUESTION 1

Which Scrum meeting helps an organization become engaged in continuous process improvement?

- A. The Release Kickoff meeting
- B. The Rolling Lookahead Planning meeting
- C. The Sprint Planning meeting
- D. The Sprint Retrospective meeting

Correct Answer: D

QUESTION 2

Inexperienced Agile teams tend to overestimate how much they will achieve in the first Sprint.

Which project management activity will be most important in this case?

- A. Determine the Velocity of the Team and plan accordingly
- B. Use Planning Poker to get a reliable estimate
- C. Use Stakeholder Management to manage expectations

Correct Answer: C

QUESTION 3

What is the difference between NPV and IRR?

- A. NPV is a measure of how much money a project can be expected to return in future value. IRR is a measure of how quickly the money invested in the project will decrease in value.
- B. NPV is a measure of how much money a project can be expected to return in today's present value. IRR is a measure of how quickly the money invested in the project will increase in value.
- C. IRR is a measure of how much money a project can be expected to return in future value. NPV is a measure of how quickly the money invested in the project will decrease in value.
- D. IRR is a measure of how much money a project can be expected to return in today's present value. NPV is a measure of how quickly the money invested in the project will increase in value.

Correct Answer: D

QUESTION 4

A Development Team consists of various different roles: analysts, programmers, UX experts, DBA and



systems architects. They are estimating Backlog Items in Ideal Days.

What is the best approach to provide estimates for the Backlog Items?

- A. Each role should provide a separate estimate; the Scrum Master integrates them.
- B. Ideal days\' estimation is not feasible in this case; Story Points should be used.
- C. The Development Team provides a single estimate for each Backlog Item.
- D. The Product Owner will integrate the input on the estimates from each role.

Correct Answer: C

QUESTION 5

You realize that the most experienced member on your team, who is also the longest-tenured developer in the organization, is a skeptic and resisting the transition to Scrum in small, but important, ways.

What is a good way of overcoming the resistance presented by skeptics?

- A. Change the composition of the team
- B. Create dissatisfaction with the status quo
- C. Provide training and information
- D. Reiterate and reinforce the commitment

Correct Answer: D

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