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QUESTION 1

Inexperienced Agile teams tend to overestimate how much they will achieve in the first Sprint.

Which project management activity will be most important in this case?

A. Determine the Velocity of the Team and plan accordingly

B. Use Planning Poker to get a reliable estimate

C. Use Stakeholder Management to manage expectations

Correct Answer: C

QUESTION 2

A Scrum Team is supposed to deliver potentially snippable software at the end of each Sprint. During the last Sprint the Team did not deliver a potentially shippable increment. The correct question to ask is: "What can we do to make sure we do better in the next Sprint?"

Who is responsible for making sure this question asked?

A. The Development Team

B. The Product Owner

C. The Project Manager

D. The Scrum Master

Correct Answer: D

QUESTION 3

Why is a Product Owner not allowed to define the workload of the Development Team for a new Sprint?

A. This conflicts with the principle of Self-Management of the Development Team.

B. The Product Owner does not know the velocity of the Development Team.

C. The Scrum Master is responsible for the velocity of the Development Team.

D. The Scrum Master and the Product Owner must agree on the workload of the Development Team.

Correct Answer: A

QUESTION 4

What is the recommended way of removing the resistance presented by skeptics?

A. Appoint a champion skeptic

B. Fire them

C. Move them

D. Reiterate and reinforce the commitment

Correct Answer: A

QUESTION 5

Your team uses Story Points to estimate User stories.

Halfway through a Sprint, you are not seeing the progress you expected. The Team feels some Stories are

not estimated correctly, when compared to other Stories.

How should you address this?

A. Complete incomplete Stories

B. Increase or re-estimate Velocity

C. Re-estimate all small Stories

D. Switch to using Ideal days

Correct Answer: A

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