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QUESTION 1

Your team uses Story Points to estimate User stories.

Halfway through a Sprint, you are not seeing the progress you expected. The Team feels some Stories are not estimated correctly, when compared to other Stories.

How should you address this?

- A. Complete incomplete Stories
- B. Increase or re-estimate Velocity
- C. Re-estimate all small Stories
- D. Switch to using Ideal days

Correct Answer: A

QUESTION 2

Which Scrum meeting helps an organization become engaged in continuous process improvement?

- A. The Release Kickoff meeting
- B. The Rolling Lookahead Planning meeting
- C. The Sprint Planning meeting
- D. The Sprint Retrospective meeting

Correct Answer: D

QUESTION 3

Your company wants to be highly responsive to bug reports or feature requests from your customers. For your customers it is more important to have confidence in the date by which you promise to have a fix than an occasional quick fix.

What part of Scrum allows you to have this predictability?

- A. Agile planning
- B. The Velocity of the Team
- C. Working in strict timeboxes

Correct Answer: C

**QUESTION 4**

Inexperienced Agile teams tend to overestimate how much they will achieve in the first Sprint.

Which project management activity will be most important in this case?

- A. Determine the Velocity of the Team and plan accordingly
- B. Use Planning Poker to get a reliable estimate
- C. Use Stakeholder Management to manage expectations

Correct Answer: C

QUESTION 5

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

- A. No special activities are necessary, because these people will embrace the change.
- B. Provide more prestige or power for the people that resist in order to get them to comply.
- C. Provide predictability of the transition process and keep certain best practices.
- D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

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