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QUESTION 1

The Product Owner informs the team that the release will be date-driven.

What kind of buffer for uncertainty is most important to use in this type of release?

- A. Budget buffer
- B. Feature buffer
- C. Padding buffer
- D. Schedule buffer

Correct Answer: D

In projects where time is of the essence, a schedule buffer can be implemented. Reference:
<https://www.productbookshelf.com/2012/09/agile-estimating-and-planning/>

QUESTION 2

You realize that the most experienced member on your team, who is also the longest-tenured developer in the organization, is a skeptic and resisting the transition to Scrum in small, but important, ways.

What is a good way of overcoming the resistance presented by skeptics?

- A. Change the composition of the team
- B. Create dissatisfaction with the status quo
- C. Provide training and information
- D. Reiterate and reinforce the commitment

Correct Answer: D

QUESTION 3

Your company wants to be highly responsive to bug reports or feature requests from your customers. For your customers it is more important to have confidence in the date by which you promise to have a fix than an occasional quick fix.

What part of Scrum allows you to have this predictability?

- A. Agile planning
- B. The Velocity of the Team
- C. Working in strict timeboxes

Correct Answer: C



QUESTION 4

A Development Team consists of various different roles: analysts, programmers, UX experts, DBA and systems architects. They are estimating Backlog Items in Ideal Days.

What is the best approach to provide estimates for the Backlog Items?

- A. Each role should provide a separate estimate; the Scrum Master integrates them.
- B. Ideal days\ estimation is not feasible in this case; Story Points should be used.
- C. The Development Team provides a single estimate for each Backlog Item.
- D. The Product Owner will integrate the input on the estimates from each role.

Correct Answer: C

QUESTION 5

What is the recommended way of removing the resistance presented by skeptics?

- A. Appoint a champion skeptic
- B. Fire them
- C. Move them
- D. Reiterate and reinforce the commitment

Correct Answer: A

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