



# ATM<sup>Q&As</sup>

Advanced Test Manager

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### QUESTION 1

Which of the following statements about management of product quality risks in mature organizations with respect to the lifecycle, is true?

K2 1 credit

- A. Mature organizations address product quality risks associated to non-functional characteristics only during the system test phase
- B. Mature organizations are aware that the contribution of testing to analysis of product quality risks is very important. The analysis should occur throughout the entire lifecycle
- C. Mature organizations don't waste time identifying the sources of risks. They only focus on identifying product quality risks
- D. Mature organizations are aware that risk management of product quality risks only occurs during testing

Correct Answer: B

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### QUESTION 2

In the next two months some new features will be constantly added to new releases of a project you are working on as Test Manager.

You have identified as one of the main project risks, that the requirements specification will still be incomplete when your team starts the test design and implementation phase.

Some requirements will most likely be completed too late to allow a proper test preparation.

You and your test team have already worked on several similar past projects in the same organization.

Which one of the following options would you expect to be the most effective at mitigating this risk?

K4 3 credits

- A. Don't prepare any test and just run the regression test suite to check that the new features don't introduce regression
- B. Make reasonable assumptions about the missing details and design lightweight tests that can be easily updated during test execution
- C. Don't design any test until the test execution starts, then communicate that test execution is blocked due to incomplete requirements
- D. Even if there are only few details missing, escalate the risk to the project manager without preparing any tests

Correct Answer: B

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### QUESTION 3



Consider the following list of statements about audits and management reviews:

- I. Audits are usually more effective than management reviews at finding defects
- II. Audits and management reviews have the same main goals, the only difference is related to the roles and level of formality
- III. A typical outcome of an audit includes observations and recommendations, corrective actions and a pass/fail assessment
- IV. An audit is not the appropriate mechanism to use at the code review in order to detect defects prior to dynamic testing

Which of the following statements is true?

K2 1 credit

- A. I. and III. are true; II. and IV. are false;
- B. II. and III are true; I. and IV. are false;
- C. III. and IV. are true; I and II are false;
- D. I, III and IV are true; II. is false;

Correct Answer: C

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#### QUESTION 4

You can count on well-written requirements, but you can't count on an adequate contribution of the stakeholders to the quality risk analysis. You have to mitigate the insufficient contribution of the stakeholders because the risk-based testing approach shall minimize the product risks. Your test team has one expert tester in security testing.

Which of the following test activities would you expect to be the less important in this context?

K4 3 credits

- A. Extract from the defect tracking system of the previous project all the security defects and failures, and classify them to support design and execution of specific tests
- B. Automate all functional and non-functional system tests
- C. Apply systematic and exploratory testing for integration and system test
- D. Perform exploratory testing sessions with adequate charters covering security aspects

Correct Answer: B

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#### QUESTION 5

During the follow-up phase the following conditions are checked: X1. The code has been completely reviewed X2. All the identified defects have been correctly fixed and the modified code has been compiled



successfully and run through all the static analyzers used by the project without warnings and errors X3. The modified code is available under the configuration management system with a new version number for the specified CI

If these conditions are fulfilled then the review process terminates. Which of the following characteristics of a formal review is missing in this description?

K2 1 credit

- A. Defined entry and exit criteria
- B. Checklists to be used by the reviewers
- C. Deliverables such as reports, evaluation sheets or other review summary sheets
- D. Metrics for reporting on the review effectiveness, efficiency, and progress

Correct Answer: D

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