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# CIMAPRO17-BA2-X1-ENG<sup>Q&As</sup>

E3 - Strategic Management Question Tutorial

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### QUESTION 1

FILL BLANK

The records of a manufacturing company show the following relationship between total cost and output.

	Period 1	Period 2
Total ccst	\$535,000	\$340,000
Output	35,000 units	20,000 units

The budgeted output for Period 3 is 27,000 units. Assume that previous cost behaviour patterns will continue.

What is the total budgeted cost for Period 3?

Give your answer in the nearest whole number.

A. 431000

Correct Answer: A

### QUESTION 2

Which of the following is NOT a valid purpose of budgeting?

- A. To communicate targets to managers.
- B. To comply with financial reporting requirements.
- C. To coordinate the different activities of an organisation.
- D. To authorise managers to incur expenditure.

Correct Answer: D

Reference: <https://www.acowtancy.com/textbook/acca-pm/budgetary-systems/budgetary-systems/notes>

### QUESTION 3

Which of the following would NOT require taking into account the time value of money?

- A. Deciding to make a long-term investment in a project on the basis of its payback period.
- B. Selecting an investment project on the basis that it has a positive net present value (NPV).
- C. Calculating the present value of a five-year annuity.
- D. Taking a long-term investment decision on the basis of the project's internal rate of return (IRR).



Correct Answer: C

Reference: <https://www.acowtancy.com/textbook/acca-fm/d1-investment-appraisal-techniques/npv/notes>

#### QUESTION 4

Which of the following would NOT be an appropriate performance measure for a profit centre manager?

- A. Return on capital employed
- B. Contribution per unit
- C. Sales price variance
- D. Gross margin

Correct Answer: B

#### QUESTION 5

DRAG DROP

A company manufactures three products using the same direct labour which will be in short supply next month. No inventories are held. Data for the three products are as follows:

	<b>Product R</b>	<b>Product S</b>	<b>Product T</b>
	<b>\$ per unit</b>	<b>\$ per unit</b>	<b>\$ per unit</b>
Selling price	40.50	37.75	40.35
Direct labour cost	15.00	15.10	15.75
Other variable costs	5.30	0.50	2.40
Fixed costs	4.20	6.30	2.20
Profit	16.00	15.85	20.00

The fixed costs are all committed costs and cannot now be altered for the next month.

Place the labels against the correct product to indicate the order of priority for manufacture that will maximise the profit for the next month.

Select and Place:



Product
Product R
Product S
Product T

Correct order

Correct Answer:

Product

Correct order
Product T
Product S
Product R

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