



CTAL-TM^{Q&As}

Certified Tester Advanced Level - Test Manager (CTAL-TM)

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QUESTION 1

Comparing TMMi and TPI, which is not a valid reason for choosing either TPI or TMMi?

- A. If the scope of test performance improvement covers all test levels, TMMi is preferred since TPI focusses mainly on black-box testing.
- B. If the organization is already applying CMMI, TMMi may be preferred since it has the same structure and uses the same terminology. TMMi addresses management commitment very strongly and is therefore more suitable to support a top-down improvement process.
- C. TPI is much more a bottom-up model that is suitable for addressing test topics for a specific (test) project.
- D. TMMi can only be used with the traditional V model, whereas TPI can be used with all types of software life cycles.

Correct Answer: D

QUESTION 2

Within the projects, a master test plan and phase test plan will be used. Following is a list of characteristics applicable for test plans:

Which THREE mentioned characteristics relate to the master test plan?

- A. Any deviation from the procedures described in the test strategy document
- B. The overall estimated costs, timescales and resource requirements
- C. A detailed schedule of testing activities
- D. The development deliverables to be tested
- E. Which test staff members (names) will be involved and when
- F. Level of requirements coverage achieved

Correct Answer: ABD

QUESTION 3

Which of the following is a project risk mitigation step you might take as test manager?

- A. Testing for performance problems
- B. Hiring a contractor after a test analyst leaves the company
- C. Arranging a back-up test environment in case the existing one fails during testing



D. Performing a project retrospective meeting using the test results after each increment

Correct Answer: C

QUESTION 4

You have investigated different possibilities and selected four of them to present to IT management.

Which of the proposals will you most likely give your highest recommendations?

A. Insourcing of test automation based on an offer from a local company ABC that has people who are specialists in system level capture-replay automation tools and they also do regular training courses in test automation methods and tools. They can then work closely with Vicki.

B. Outsourcing of test automation based on an offer from an Asian company, AsiaAutoTest, which has people who are specialists in system level capture-replay automation tools. They also offer training and besides they offer to run and maintain the regression tests in the future.

C. Internal offer from the development department of XYZ to create the regression package using CppUnit as test automation tool. One of the development groups have very good experiences in automating unit tests, and they are willing to do training as well.

D. Solution from a tool vendor offering to educate two test team members in the use of their easy- to-use test automation capture replay tool over the first 3 month and based on that build the regression test suite. In addition to Vicki, Steve is the only one that has time available to be educated.

Correct Answer: A

QUESTION 5

Considerable attention will be given in this project to defining exit criteria and on reporting back on their status. Which combination of TWO exit criteria from the list would be best to use?

I. Total number of defects found

II. Percentage of test cases executed

III. Total test effort planned versus total actual test effort spent

IV.

Defect trend (number of defects found per test run over time)

A.

(i) and (ii)

B.



(i) and (iv)

C.

(ii) and (iii)

D.

(ii) and (iv)

Correct Answer: D

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