



Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

How does aP3Omodel make a significant contribution to the successful delivery of an organization\\'s strategy?

- A. Acts as risk owner of project risks to ensure common standards are applied
- B. Provides quality information to enable senior management decisions on which projects to start up
- C. Helps operational managers determine business as usual priorities
- D. Decides the appropriate priority of each programme and project

Correct Answer: B

QUESTION 2

Which principle for extracting value does aP3Osupport by ensuring that issues are escalated to the right decision making authority?

- A. Govern effectively
- B. Invest in people and process
- C. Safeguard value
- D. Track progress through highlight reporting

Correct Answer: A

QUESTION 3

Which is a factor to consider when sizing a permanent office?

- A. Estimate of time taken to deliver each service provided by an office
- B. Number of people working on a single programme
- C. Amount of money being invested in a single programme
- D. Number of templates already produced

Correct Answer: A

QUESTION 4

Which of the following are governance responsibilities of aP3Omodel?

1. Ensure the right level of decision is taken by the right person or group based on the right level of



supporting information

2. Provide approval at a stage gate without other sign-off if all issues are resolved

3.Equip management boards with exception reports and associated options

4. Provide appropriate rules for summarizing progress information

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 5

What is the definition of a portfolio?

- A. The way the business normally achieves its objectives
- B. Implementation of related projects to deliver benefits related to the organization\\'s strategic objectives
- C. Totality of an organization\\'s investment in the changes required to achieve its strategic objectives
- D. Collection of strategic processes that enable the balance of organizational change and business as usual

Correct Answer: C

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