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QUESTION 1

Which is a main element in the resource management practice?

- A. Understanding the demand for constrained resources
- B. Motivating people to commit to the delivery of shared goals
- C. Scheduling portfolio initiatives to avoid adversely impacting operational performance
- D. Emphasising the need to operate as one team

Correct Answer: A

QUESTION 2

Which statement describes the purpose of the Portfolio Direction Group / Investment Committee?

- A. The role that is responsible for approving changes to the portfolio delivery practices
- B. The governance body where decisions about inclusion of initiatives in the portfolio are made
- C. The governance body responsible for monitoring portfolio progress and resolving issues that may compromise delivery and benefits realization
- D. Ensuring that a consistent fit for purpose approach to benefits management is applied across the portfolio

Correct Answer: A

QUESTION 3

Identify the missing words in the following sentence. A consequence of a well-functioning portfolio delivery cycle is a portfolio [?] by enabling resource re-allocation when required.

- A. that remains strategically aligned
- B. that has clarity on its high-level scope
- C. where the portfolio governance body makes informed decisions on composition
- D. that matches planned changes with its capacity to deliver

Correct Answer: D

QUESTION 4

Which of the following is NOT a main element of the benefits management practice?

- A. Clear arrangements for benefits tracking



- B. A portfolio-level Benefits Realization Plan
- C. Inclusion of re-appraisal of benefits in portfolio-level reviews
- D. Demonstrable senior management commitment

Correct Answer: C

QUESTION 5

Which is NOT a 'key to success' of the balance practice?

- A. Findings may be presented in a graphical format
- B. Balancing follows preparation of the Portfolio Strategy and Delivery Plan
- C. Algorithms and investment rules may guide decision-making
- D. The portfolio governance body should understand its role in balancing the portfolio

Correct Answer: D

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