



MOPF^{Q&As}

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QUESTION 1

Identify the missing words in the following sentence. Dependencies in a complex portfolio environment [?] but if not managed effectively can represent a serious risk to delivery.

- A. are a relatively simple matter
- B. are a non-critical part of the project plan
- C. are not always immediately obvious
- D. do not need to be summarised in a portfolio dashboard report

Correct Answer: C

QUESTION 2

Which is one of the six key functions that portfolio management needs to coordinate with to achieve strategic objectives?

- A. Business Architecture Planning
- B. Centre of Excellence
- C. Performance management
- D. Information Technology

Correct Answer: C

QUESTION 3

Which documents are key outputs of the portfolio definition cycle?

- A. Portfolio Management Framework and Portfolio Delivery Plan
- B. Portfolio Benefits Management Framework and Portfolio Benefits Realization Plan
- C. Portfolio Strategy and Portfolio Resource Schedule
- D. Portfolio Strategy and Portfolio Delivery Plan

Correct Answer: D

QUESTION 4

Which is the purpose of the understand practice?

- A. To obtain a clear understanding of what is in the current portfolio and development pipeline, including forecast costs,



benefits and risks

B. To answer the question as to which initiatives the organization should invest in

C. To ensure a portfolio is balanced, taking into account coverage of all strategic objectives and impact across the business

D. To monitor progress against the Portfolio Delivery Plan

Correct Answer: A

QUESTION 5

Which portfolio definition practice checks prioritized change initiatives against factors such as: timing; coverage of all strategic objectives; impact across the business etc?

A. Prioritize

B. Plan

C. Categorize

D. Balance

Correct Answer: B

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