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Management of Portfolio® Foundation

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QUESTION 1

The purpose of the [?] is to collate key information that will provide clarity to senior management on the collection of change initiatives that will deliver the greatest contribution to the strategic objectives?

- A. strategy alignment principle
- B. benefits management practice
- C. portfolio delivery cycle
- D. portfolio definition cycle

Correct Answer: B

QUESTION 2

What has as its purpose: To ensure the successful implementation of the planned change initiatives as agreed in the Portfolio Strategy and Delivery Plan?

- A. Portfolio definition cycle
- B. Portfolio management
- C. Resource management
- D. Portfolio delivery cycle

Correct Answer: D

QUESTION 3

Which is a benefit of portfolio management?

- A. Enables best management practices such as PRINCE2 and MSP to be mandated
- B. Justifies the application of sophisticated software tools
- C. Enables more efficient resource utilization
- D. Detailed approaches are prescribed that are applicable to most organizations

Correct Answer: C

QUESTION 4

If only some of the change initiatives are included in the organizational portfolio, additional checks will be required. What should these checks do?



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- A. Assess whether corporate-level capacity planning is managed effectively
 - B. Ensure that there is a common understanding of the portfolio governance framework
 - C. Monitor the risk that the portfolio governance body is overwhelmed with data
 - D. Ensure that sub-portfolios remain consistent with the organizational level portfolio

Correct Answer: D

QUESTION 5

Which of the following refers to the 'one version of the truth' technique?

- A. Referring variances beyond control limit from plan to the portfolio governance body
- B. Reporting via a documented route and schedule
- C. Specifying points at which reviews of initiatives are linked to funding release
- D. Deriving forecasts of costs, duration and benefits of an initiative from similar previous projects

Correct Answer: B

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