



MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Promoting an energized culture that is focused on collaborative working in the interests of the organization as a whole is a responsibility of which portfolio role?

- A. Portfolio Progress Group/Change Delivery Committee
- B. Portfolio Manager
- C. Business Change Director/Portfolio Director
- D. Portfolio Benefits Manager

Correct Answer: A

QUESTION 2

Identify the missing words in the following sentence. A purpose of the Portfolio Benefits Realization Plan is to provide [?] against which to assess the benefits actually realized.

- A. a standard
- B. a strategy
- C. a baseline
- D. a gap analysis

Correct Answer: C

QUESTION 3

Which is a main element in the organizational governance practice?

- A. Using stage gates to ensure initiatives are reviewed consistently based on strategic contribution and risk
- B. Regular review of risks across the portfolio
- C. Applying staged release of funding linked to stage gates
- D. Clearly describing arrangements for benefits tracking and reporting

Correct Answer: A

QUESTION 4

How does portfolio management support effective corporate governance?

- A. Portfolio management assesses whether the programmes and projects within the portfolio are necessary, sufficient,



achievable and affordable

- B. Portfolio management develops delivery capability across the organization
- C. Portfolio management aligns performance and portfolio reporting in terms of timing and content
- D. Portfolio management links delivery of the organization's strategic objectives with investment in change in a transparent way that enhances effective accountability

Correct Answer: D

QUESTION 5

Which of the following is NOT a main element of the benefits management practice?

- A. Clear arrangements for benefits tracking
- B. A portfolio-level Benefits Realization Plan
- C. Inclusion of re-appraisal of benefits in portfolio-level reviews
- D. Demonstrable senior management commitment

Correct Answer: C

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