



MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

In which circumstance would the 'evolutionary' approach to implementation of portfolio management be MOST appropriate?

- A. In a stable marketplace and where strategy is emergent
- B. In a stable marketplace where strategy is formulated top-down
- C. In a less stable marketplace where strategy is formulated top-down
- D. In a less stable marketplace where strategy is emergent

Correct Answer: D

QUESTION 2

Why is it sometimes helpful to break down portfolio categories or segments into sub-categories?

- A. To evaluate the benefits expected from each change initiative
- B. To produce a ranked list of strategic changes, taking into account impact across the business
- C. To assess the contribution of initiatives by expressing strategic objectives in greater detail
- D. To ensure business cases are prepared on a consistent basis

Correct Answer: C

QUESTION 3

What does portfolio management provide strategic planning with?

- A. Analysis of the environment within which strategy is developed
- B. Momentum and energy for strategy development based on effective delivery of change
- C. Setting of strategic objectives and confirmation of any changes
- D. Setting the context within which strategic planning operates

Correct Answer: B

QUESTION 4

Which of the following refers to use of the 'management by exception' technique?

- A. Providing a Dashboard Report with a transparent chain from strategic intent to benefits realization



- B. Specifying points at which reviews of initiatives are linked to funding release
- C. Reporting via the documented route and schedule
- D. Referring variances from plan that exceed control limits to the portfolio governance body

Correct Answer: A

QUESTION 5

Which is an objective of portfolio management?

- A. To ensure the portfolio contains all business change within the organization
- B. To actively manage the deployment of project and programme staff
- C. To ensure the collection of change initiatives is sufficient to achieve the required strategic contribution
- D. To ensure a single set of investment criteria are applied to all change initiatives

Correct Answer: D

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