



MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which affects how the MoP principles and practices are adapted by an organization?

- A. The organization's experience in the use of relevant IT solutions
- B. The organization's use of sophisticated approaches
- C. The organization's maturity in project and programme management
- D. The organization's track record in terms of customer satisfaction

Correct Answer: A

QUESTION 2

Which of the following refers to use of the 'management by exception' technique?

- A. Providing a Dashboard Report with a transparent chain from strategic intent to benefits realization
- B. Specifying points at which reviews of initiatives are linked to funding release
- C. Reporting via the documented route and schedule
- D. Referring variances from plan that exceed control limits to the portfolio governance body

Correct Answer: A

QUESTION 3

What role is responsible for monitoring portfolio progress and resolving issues that may compromise delivery and benefits realization?

- A. Portfolio Benefits Manager
- B. Portfolio Direction Group
- C. Portfolio Progress Group
- D. Portfolio Manager

Correct Answer: C

QUESTION 4

Which describes a 'key to success' of the resource management practice?

- A. Prioritizing change initiatives on the basis of risk/achievability and return/attractiveness



- B. Releasing funding for change initiatives as they complete each stage gate
- C. The management board agree the high-level objectives for the portfolio
- D. Introduction of standard forms for estimating the programme and project staff required on initiatives

Correct Answer: D

QUESTION 5

Which is one of the keys to success of the portfolio management principle: strategy alignment?

- A. The portfolio is reviewed regularly
- B. Roles, responsibilities and accountabilities are clearly defined
- C. Lessons learned are disseminated and acted upon
- D. Stakeholders understand how portfolio decisions are made

Correct Answer: A

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