



MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which of the following is a main element of the financial management practice?

- A. Application of staged release funding linked to stage/phase gates
- B. Categorization of benefits as cashable and non-cashable
- C. Consideration of financial liabilities arising from performance and guarantee bonds
- D. Sub-portfolios are periodically reviewed

Correct Answer: B

QUESTION 2

Which is a responsibility of the Portfolio Direction Group / Investment Committee?

- A. Ensure the portfolio is properly balanced
- B. Champion the implementation of portfolio management across the organization
- C. Develop the organization's Portfolio Benefits Management Framework
- D. Ensure business case data is prepared on a consistent basis across the organization

Correct Answer: A

QUESTION 3

Which is an example of a performance metric that can be used to assess the impact of portfolio management?

- A. Percentage of milestones being achieved during a project's life cycle compared with the planned milestones
- B. The successful delivery of linked projects and transformation activities to achieve an intended outcome
- C. Percentage increase in the number of customer complaints received during the implementation of a change initiative compared with the forecast level
- D. Percentage of initiatives delivered on time and/or budget compared with initial forecasts

Correct Answer: D

QUESTION 4

Which is one of the three broad approaches to implementing portfolio management?

- A. Definition



B. Balance

C. One version of the truth

D. Big bang

Correct Answer: B

QUESTION 5

Which are suggested techniques to align the portfolio with strategy where measures of strategic success have not been clearly defined?

1.

Rate the strategic contribution of an initiative as critical, highly desirable or desirable

2.

Split the available funding into relevant portfolio segments

3.

Create a Portfolio Strategy

4.

Senior managers debate strategic alignment and come to a collective decision on the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

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