



MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which is a way that portfolio management can help staff in business as usual understand the contribution that change initiatives will make to operational performance?

- A. By explaining when the impacts of change initiatives will be observed and how they will be measured
- B. By explaining which projects will deliver the change and how they are being monitored
- C. By explaining which programme will deliver the change and how it is being monitored
- D. By explaining who is responsible for realizing benefits and how their performance will be assessed

Correct Answer: C

QUESTION 2

If only some of the change initiatives are included in the organizational portfolio, additional checks will be required. What should these checks do?

- A. Assess whether corporate-level capacity planning is managed effectively
- B. Ensure that there is a common understanding of the portfolio governance framework
- C. Monitor the risk that the portfolio governance body is overwhelmed with data
- D. Ensure that sub-portfolios remain consistent with the organizational level portfolio

Correct Answer: D

QUESTION 3

Which describes a 'key to success' of the resource management practice?

- A. Prioritizing change initiatives on the basis of risk/achievability and return/attractiveness
- B. Releasing funding for change initiatives as they complete each stage gate
- C. The management board agree the high-level objectives for the portfolio
- D. Introduction of standard forms for estimating the programme and project staff required on initiatives

Correct Answer: D

QUESTION 4

Which are responsibilities of portfolio management in terms of delivering initiatives that contribute to strategic objectives?



1.

Development of delivery capability organization-wide

2.

Management of limited resources

3.

Effective dependency management across the portfolio

4.

Delivery of change initiatives within the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

QUESTION 5

Which of the following refers to use of the '\\management by exception\\' technique?

A. Providing a Dashboard Report with a transparent chain from strategic intent to benefits realization

B. Specifying points at which reviews of initiatives are linked to funding release

C. Reporting via the documented route and schedule

D. Referring variances from plan that exceed control limits to the portfolio governance body

Correct Answer: A

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