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QUESTION 1

Which statement is NOT valid for the path to benefit realization and corporate objectives?

A. Outcomes are enabled by capabilities and followed by realization of benefits

B. Outcomes are enabled by organizational change and can cause side effects

C. Outcomes lead to realization of benefits which contribute to corporate objectives

D. Outcomes contribute to capabilities which trigger organizational change

Correct Answer: B

QUESTION 2

Which characteristic describes management rather than leadership?

A. It is always required in a business-as-usual context

B. It clarifies the current state and the vision of the future

C. It resolves the tension between the current state and the vision

D. It is most effective when influencing people face-to-face

Correct Answer: B

QUESTION 3

What document provides terms of reference for the Sponsoring Group?

A. Programme Brief

B. Quality and Assurance Strategy

C. Resource Management Plan

D. Organization Structure

Correct Answer: D

QUESTION 4

Which role is MOST focused on consulting with corporate governance bodies?

A. Senior responsible owner

B. Programme manager

C. Business change manager

D. Programme office

Correct Answer: D

QUESTION 5

Which document is updated throughout the programme when new information on benefits and risks becomes available?

A. Benefits Management Strategy

B. Business Case

C. Programme Brief

D. Information Management Plan

Correct Answer: D

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