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QUESTION 1

Which is NOT a programme management principle?

- A. Envisioning and communicating a better future
- B. Adding value
- C. Designing and delivering a coherent capability
- D. Defining roles

Correct Answer: D

QUESTION 2

What document provides terms of reference for the Sponsoring Group?

- A. Programme Brief
- B. Quality and Assurance Strategy
- C. Resource Management Plan
- D. Organization Structure

Correct Answer: D

QUESTION 3

Which describes the proximity of a risk?

- A. Effect on the programme if something goes wrong
- B. Trigger for escalation when exposure is too high
- C. Likelihood that something will go wrong
- D. Indication of when an event may occur

Correct Answer: D

QUESTION 4

Why may a Business Change Manager be included within a project board structure of one of the programme's projects?

- A. Monitor the project's finances against the costs of the programme



- B. Provide a specific focus on transition and operational stability
- C. Provide the procedures to manage project risks
- D. Supply the project team with an understanding of the complete programme

Correct Answer: B

QUESTION 5

Which characteristic is MOST applicable to a programme?

- A. Approach to stakeholder engagement concentrates on strategic issues
- B. Detailed timeframes for deliverables are a major focus
- C. All of the business organization is covered by the Blueprint
- D. Significant attention is paid to analysing and defining benefits

Correct Answer: D

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