



OGEA-103^{Q&As}

TOGAF Enterprise Architecture Combined Part 1 and Part 2

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QUESTION 1

Consider the following ADM phases objectives.

Objective

1-Determine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value

2-Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D

3-Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan

4-Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders

Which phase does each objective match?

A. 1E-2F-3E-4F

B. 1G-2E-3F-4F

C. 1E-2E-3F-4F

D. 1F-2E-3F-4G

Correct Answer: B

Explanation: According to the TOGAF standard, the objectives of each ADM phase are as follows:

- Phase E: Opportunities and Solutions
 - Determine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value
 - Identify and group major work packages within the Architecture Roadmap
 - Identify and group major implementation projects to realize the Architecture Roadmap
 - Identify dependencies between increments and projects
 - Estimate cost, benefit, and risk at a high level for each increment and project
 - Conduct initial prioritization and sequencing of the Architecture Roadmap and projects
- Phase F: Migration Planning
 - Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D
 - Confirm the Transition Architectures with relevant stakeholders
 - Create the Implementation and Migration Plan, including Transition Architectures, work packages, projects, and other activities
 - Confirm and agree the Architecture Roadmap and Implementation and Migration Plan with relevant stakeholders
- Phase G: Implementation Governance
 - Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
 - Ensure conformance with the Target Architecture by implementation projects
 - Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests
 - Ensure that the architecture lifecycle is maintained
 - Ensure that the Architecture Governance Framework is executed
- Phase H: Architecture Change Management
 - Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders
 - Manage risks and issues related to the Architecture Roadmap and Implementation and Migration Plan
 - Monitor the implementation projects and Transition Architectures
 - Manage changes to the architecture baseline
 - Manage changes to the Architecture Capability

Therefore, the correct matching of the objectives and the phases is:

G: Determine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value

E: Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D



F:

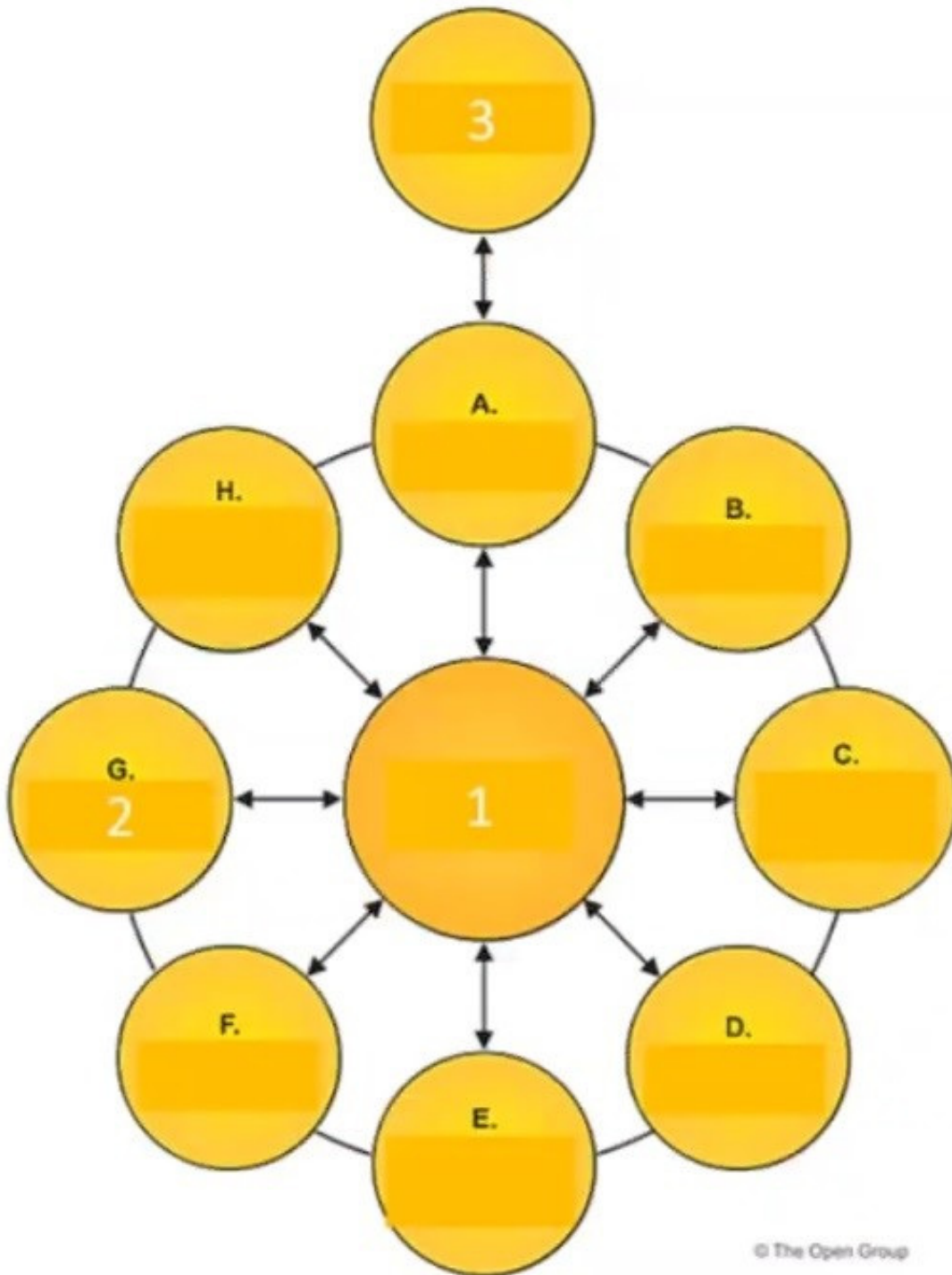
Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan

F:

Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders
References: 1: The TOGAF Architecture Development Method

QUESTION 2

Exhibit Consider the illustration showing an architecture development cycle Which description matches the phase of the ADM labeled as item 1?



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A. Conducts implementation planning for the architecture defined in previous phases

B. Provides architectural oversight for the implementation

C. Operates the process of managing architecture requirements

D. Establishes procedures for managing change to the new architecture

Correct Answer: A



Explanation: The phase of the ADM labeled as item 1 is Phase F: Migration Planning. This phase conducts implementation planning for the architecture defined in previous phases by creating an Architecture Roadmap and a detailed Implementation and Migration Plan. This phase also identifies and groups major work packages, transition architectures, projects, and dependencies. References: <https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap19.html>

QUESTION 3

Consider the following statements:

1.

Each contracted party is required to act responsibly to the organization and its stakeholders.

2.

All decisions taken, processes used, and their implementation will not be allowed to create unfair advantage to any one particular party.

3.

Digital Transformation and operations will be more effective and efficient.

4.

Strategic decision-making by C-Level executives and business leaders will be more effective.

Which statements highlight the value and necessity for Architecture Governance to be adopted within organizations?

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: A

Explanation: Architecture governance is the practice of ensuring compliance with the enterprise architecture and its principles, standards, and goals. Architecture governance provides the means to establish, monitor, and control the architecture development and implementation processes, and to resolve any issues or conflicts that may arise. Architecture governance also ensures that all stakeholders are represented and involved in the decision-making process, and that their interests and concerns are balanced and aligned. Statements 1 and 2 highlight the value and necessity for architecture governance to be adopted within organizations, as they emphasize the importance of responsibility, accountability, fairness, and transparency in the architectural activities. Statements 3 and 4 are more related to the benefits and outcomes of having a good enterprise architecture, rather than the governance aspect. References: : The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 50: Architecture Governance : The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 29: Architecture Governance

QUESTION 4



Complete the sentence. Actions arising from the Business Transformation Readiness Assessment technique should be incorporated in the

- A. Architecture Requirements Specification
- B. Architecture Roadmap
- C. Implementation Governance Model
- D. Implementation and Migration Plan

Correct Answer: D

Explanation: The Business Transformation Readiness Assessment technique is used to evaluate the readiness of the organization to undergo change and to identify the actions needed to increase the likelihood of a successful business transformation. These actions should be incorporated in the Implementation and Migration Plan, which is the detailed plan to transition from the Baseline Architecture to the Target Architecture. The Implementation and Migration Plan also includes the Transition Architectures, the Architecture Building Blocks, the Work Packages, the Implementation Governance Model, and the Architecture Contract¹² References: 1: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 27: Business Transformation Readiness Assessment 2: The TOGAF Standard, Version 9.2, Part II: Architecture Development Method (ADM), Chapter

21: Phase F: Migration Planning

QUESTION 5

Which of the following best describes the need for the ADM process to be governed?

- A. To enable development of reference architectures
- B. To verify that the method is being applied correctly
- C. To enable a fast response to market changes
- D. To permit the architecture domains to be integrated

Correct Answer: B

Explanation: According to the TOGAF standard, the need for the ADM process to be governed is to ensure that the architecture development and implementation activities are conducted in a consistent, coherent, and compliant manner¹. Governance provides the means to verify that the method is being applied correctly and effectively, and that the architecture deliverables and artifacts meet the quality and standards criteria¹. Governance also enables the management of risks, issues, changes, and dependencies that may arise during the ADM process¹. Some of the benefits of governing the ADM process are²: Improved alignment of the architecture with the business strategy and objectives Enhanced stakeholder engagement and communication Increased reuse and integration of architecture assets and resources Reduced complexity and duplication of architecture efforts Increased agility and adaptability of the architecture to changing needs and requirements Improved compliance and auditability of the architecture outcomes and outputs References: 1: Architecture Governance 2: Architecture Governance Benefits