



P3OF^{Q&As}

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

Which of the following are critical success factors for the introduction of standard tools and techniques to the P3O model?

1.

Identify the benefits a tool will provide to an organization before focussing on its features

2.

Ensure the complexity of the tools and techniques matches the capability maturity of the organization

3.

Implement new tools as part of an organizational change programme

4.

Implement tools simultaneously across all programmes and projects

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

QUESTION 2

What is used to measure the success of a P3O?

A. Principles for extracting value

B. P3O Value Matrix

C. Key Performance Indicators

D. Complexity modeling

Correct Answer: C

QUESTION 3

Which benefit of implementing standard tools and techniques is MOST likely to reduce the number of staff required to operate P3O services?

A. Automation of business processes



- B. Enhanced quality of decision support information
- C. Enhanced management across geography
- D. Improved timeliness of decision support information

Correct Answer: A

QUESTION 4

Which of the following are key responsibilities of the Portfolio Analyst role?

1.
Balance the portfolio in terms of strategic change against business as usual
2.
Make recommendations on an appropriate programme/project balance
3.
Provide a fast-track prog
4.
Highlight problems relating to project interdependences

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: B

QUESTION 5

Which role has the authority to champion the setup of a P3O set-up?

- A. Head of Programme Office
- B. Head of P3O
- C. Portfolio Analyst
- D. P3O Sponsor

Correct Answer: D



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