



Portfolio, Programme and Project Offices® Foundation

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# **QUESTION 1**

Which is a common barrier to be overcome when agreeing a mandate for a P3O?

- A. Carrying out P3M3 assessments
- B. Agreeing the measures to be used to prioritize the portfolio
- C. Agreeing the funding model for a P3O
- D. Documenting processes via business process swimlanes

Correct Answer: C

### **QUESTION 2**

Which defines what a P3O provides?

- A. Decision-ma king forum for Programme and Project Managers
- B. Decision-enabling model for the entire organization.
- C. Integration with governance arrangements and other corporate support functions
- D. Replacement for Programme and Project Boards

Correct Answer: C

#### **QUESTION 3**

Which is a COE function or service?

- A. Support PPM tools
- B. Support delivery of a specific programme
- C. Provide capacity planning
- D. Align projects to strategy

Correct Answer: A

## **QUESTION 4**

Which is NOT a typical Key Performance Indicator which can be used to measure the success of a P3O?

- A. Increased success of programmes delivering to budget
- B. Improved portfolio balance in relation to spend on short term contract resource



- C. Increased use of implemented tools by operations staff
- D. Enhanced contribution measured against the Benefits Realization Plan

Correct Answer: C

# **QUESTION 5**

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Collaborative
- B. Individual
- C. Integrated
- D. Networking
- Correct Answer: B

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