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QUESTION 1

Which of the following are critical success factors for the introduction of standard tools and techniques to the P3O model?

1.

Identify the benefits a tool will provide to an organization before focussing on its features

2.

Ensure the complexity of the tools and techniques matches the capability maturity of the organization

3.

Implement new tools as part of an organizational change programme

4.

Implement tools simultaneously across all programmes and projects

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

QUESTION 2

Which is NOT an independent assurance service provided by a P3O to a project?

A. Co-ordinating gated reviews

B. Facilitating lessons reviews

C. Facilitating regular health checks

D. Providing project support to a Project Manager

Correct Answer: D

QUESTION 3

What technique enables people to share experiences by connecting people to information or to other people?

A. Complexity modelling



- B. Knowledge management
- C. Management dashboards
- D. Skills development and maintenance

Correct Answer: B

QUESTION 4

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Contribute to planning tranches of delivery
- B. Document the desired future state
- C. Use their influence to champion the change
- D. Implement appropriate PPM tools

Correct Answer: C

QUESTION 5

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Highlights programme issues requiring intervention
- B. Documents repeatable processes enabling increased PPM maturity
- C. Provides resource capacity to the portfolio when required
- D. Supports senior management investment decisions by aligning programmes to strategy

Correct Answer: D

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