



# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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### QUESTION 1

As part of the governance function, the governance board members are required to be present in the portfolio review meeting in order to know the status of the portfolio and be able to take decisions on pending points. When it comes to review meetings, which of the following is valid?

- A. Formal and recurring governance board meetings
- B. Formal and held when needed to take decisions regarding the portfolio
- C. Non-recurring and informal meetings that allow the governance board to check on the portfolio's health and take actions when needed
- D. Meeting between the functional managers and the governance board in order to discuss financial points i.e. funding, etc.

Correct Answer: A

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### QUESTION 2

You are currently using a Comparative Advantage Analysis and conducting a what-if analysis to consider how the portfolio component and its intended benefits could be achieved by various options, including resource capability and capacity mix. In which process are you currently working?

- A. Manage Portfolio Information
- B. Optimize Portfolio
- C. Manage Portfolio Value
- D. Manage Supply and Demand

Correct Answer: C

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### QUESTION 3

Management practices are leveraged by organizational resources and as a portfolio manager, you realize that the correct management of supply and demand with relation to organizational resources is crucial to the success of a portfolio.

Which of the following is not an organizational resource?

- A. Program and project managers
- B. None of the options
- C. Funds
- D. Assets



Correct Answer: B

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#### QUESTION 4

A number of components proposals are on the table as a result of the strategic planning cycle. While defining the portfolio, you wanted to use a method to help you compare portfolio components that address similar needs. Which of the following techniques you use?

- A. Portfolio Component Inventory
- B. Prioritization
- C. Categorization technique
- D. Weighted ranking and scoring

Correct Answer: C

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#### QUESTION 5

You have been newly appointed as a portfolio manager and found out that your predecessor did not develop a Portfolio Risk Management plan as he thought that it is not necessary in the case where he has a risk register. One of your first activities was to develop the missing plan. To do this, you needed to consult with stakeholders in order to fetch risk information in order to identify risks and plan risk management. Which of the following inputs to this process will help you in identifying which stakeholders to analyze?

- A. Portfolio Process Assets
- B. Portfolio Communication Management Plan
- C. Portfolio Risk Management Plan
- D. Elicitation technique

Correct Answer: B

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