



# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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### QUESTION 1

Recognizing that different components can have different types of risks, you decide to see how each risk affects the components. For example, assume you have identified a structural risk as overly ambitious plans and determine this risk affects three of the top five risks in your portfolio. You also have identified an environmental risk, in terms of whether the component will promote the organization's vision, which affects two components. Each component then has some other types of risks that affect it. From such an analysis you can see:

- A. Gaps in the portfolio
- B. Common causes
- C. Overall portfolio risk impact
- D. Rebalancing needs

Correct Answer: B

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### QUESTION 2

For governments worldwide, you normally have a lot of people reluctant to change and to using new technology tools especially for communication. You are managing a governmental portfolio and planning for a transformational endeavor. You are currently depicting the various communication media and methods to be used, where is this information normally used?

- A. Communication Matrix
- B. Stakeholder Communication Strategy Matrix
- C. Stakeholder Groups
- D. Stakeholder Matrix

Correct Answer: A

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### QUESTION 3

During the portfolio lifecycle, you will be using the roadmap a lot and you be using it to report progress to different stakeholders. When it comes to portfolio roadmap, which of the following options is true?

- A. Roadmap are rarely updated, in contrast to the portfolio charter which gets frequently updated
- B. Roadmap includes internal and external dependencies to other organizational areas
- C. Roadmap is defined after the planning of all components is finished
- D. Roadmaps incorporate all components and shows a graphical representation of the portfolio progress over time

Correct Answer: B

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**QUESTION 4**

As part of the strategic alignment, you Evaluate organizational strategic goals and objectives using document reviews, interviewing, and other information gathering techniques in order to

- A. Understand the strategic priorities
- B. Create a basis for decision making
- C. Provide a guiding framework to operationalize the organizational strategic goals and objectives
- D. Create portfolio scenarios

Correct Answer: A

**QUESTION 5**

Based on the data in the following table, your organization should pursue which component:

1	2						
1	3	2	3				
1	4	2	4				
1	5	2	5	3	5	4	5

- A. Component 5
- B. Component 3
- C. Component 2
- D. Component 1

Correct Answer: C

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