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QUESTION 1

You are currently using a Comparative Advantage Analysis and conducting a what-if analysis to consider how the portfolio component and its intended benefits could be achieved by various options, including resource capability and capacity mix. In which process are you currently working?

- A. Manage Portfolio Information
- B. Optimize Portfolio
- C. Manage Portfolio Value
- D. Manage Supply and Demand

Correct Answer: C

QUESTION 2

In your web app company, the portfolio is constantly changing. It is not unusual for a new proposal to be submitted each day and for other components to be terminated as a competitor was first to market. The Portfolio Review Board usually meets daily in this fast-paced environment as it:

- A. Evaluates the portfolio for specific actions it needs to take
- B. Ensures there are no open issues from past meetings that affect different components
- C. Provides a high-level view of the portfolio's direction
- D. Addresses organizational strategy

Correct Answer: D

QUESTION 3

Assume your automotive company is new to formal portfolio management. It has had for years a strategic plan and tries to be first to market for new and improved features on its vehicles each model year. You were hired as the portfolio manager to provide a more disciplined approach for determining new products to pursue as well as existing ones that should be terminated. So far, you have set up an approach, established categories for the various components, and determined a method to rank and score new proposals for consideration. Now you are working to set up practices to follow to optimize the portfolio. In doing so, it is important to note that:

- A. The criteria to optimize the portfolio may be the same as that used in the scoring model
- B. A portfolio management information system should be set up
- C. Future investment requirements are a key criterion to consider
- D. Compliance with organizational standards cannot be overlooked

Correct Answer: A



QUESTION 4

Your team members were having a discussion about the contents of the Portfolio Charter and they came to you for advice because they could not agree on a common answer. What would be your advice to them?

- A. Portfolio structure, scenario analysis, capability and capacity analysis
- B. High-level scope and high-level timelines, critical success criteria and justification
- C. Scope and timelines, all success criteria and justification
- D. Scenario analysis, capability and capacity analysis

Correct Answer: B

QUESTION 5

The Portfolio Management Office (PMO) provides support to the portfolio manager throughout the portfolio life cycle. Which of the below is not something that the PMO supports the portfolio manager with?

- A. Define Portfolio Management best practices
- B. Formulating component management standards
- C. Define Portfolio Management standards
- D. Formulate organizational standards

Correct Answer: D

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