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QUESTION 1

You are managing a portfolio for a major car dealer in the region and due to diversity of locations, funding terms and your client\\'s corporate structure, you have a big number of components to be included in the portfolio. With such a huge number, you need to prioritize the components in order to prepare the mix of components to execute. Where can you find the prioritization model?

A. Portfolio Strategic Plan

B. Portfolio Charter

C. Portfolio Roadmap

D. Portfolio Risk Management Plan

Correct Answer: A

QUESTION 2

Over the years, your organization has grown significantly as it has entered new markets while maintaining its presence in its traditional product line of security systems. The company now has eight different business units rather than three, which was the case only two years ago, and it set up funding originally such that it was only allocated to one business unit and could not be transferred to others. At the recently held Portfolio Oversight Committee meeting, five business units did not add components, but some were completed. The other three added a number of programs and projects, which were authorized. Now funding for these new components is an issue. This means:

A. Another Committee meeting is required to focus on the funding problem

B. The sponsors of the newly authorized components need to work with their business units to determine how funds will be allocated

C. The three business units need to evaluate their portfolios and recommend termination of some components to the Committee

D. Changes are required as to how funds are allocated

Correct Answer: D

QUESTION 3

Assume you are managing the corporate portfolio for your company noted for many products primarily focused on farm equipment. Recently it has diversified into other markets especially with the economic downturn in the country. While many of the traditional products are in the portfolio as new features are added to enhance customer satisfaction, one of the new product lines is a high-profile program that is ranked number five in the corporate portfolio. As the portfolio manager, you know this program has several interdependencies with other projects and programs, and recently this high-ranked program has experienced difficulties as needed technology is not available externally, and internal staff lacks the needed competencies to develop it. Its termination will be discussed at Friday\\'s Portfolio Board meeting. You plan to discuss these interdependencies as part of your responsibilities in:

A. Resource allocation

B. Portfolio balancing

C. Financial management

D. Risk management

Correct Answer: D

QUESTION 4

Strategies are changing, the portfolio mix is changing, the portfolio is progressing and you are doing a great job optimizing the mix of components. What tools and techniques are you using in the case?

A. Weighted Ranking and scoring techniques, Portfolio Component inventory, Categorization

B. Integration of Subsidiary Plans, Organizational Structure Analysis, Elicitation techniques

C. Capability and Capacity Analysis, Weighted Ranking and scoring techniques, Graphical Analytical Methods, Quantitative and Qualitative Analysis, PMIS

D. Capability and Capacity Analysis, Weighted Ranking and scoring techniques, Graphical Analytical Methods, Quantitative and Qualitative Analysis

Correct Answer: D

QUESTION 5

All measurements in a Portfolio are done in correspondence to Key Performance Indicators (KPIs), and defining those KPIs is essential and should be done by highly capable personnel. Which of the following is true regarding who prepares KPIs and which party approves them?

A. Portfolio Management team and Portfolio Manager

B. Portfolio Manager and Steering Committee

C. Governance team and Executives

D. Portfolio Management Team does both

Correct Answer: C

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