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QUESTION 1

Due to multiple occurrences of risk realization, the CEO has asked you to re-assess the portfolio risks once again. Up to what level in the organization do you go when you need to assess risks?

- A. Operational
- B. All Organizational Levels
- C. Functional
- D. Internal to the portfolio

Correct Answer: B

QUESTION 2

Each time a strategic change occurs, it requires a number of updates, and it includes the need to update the portfolio process assets including:

- A. Timelines
- B. Prioritization model
- C. Lessons learned
- D. Communication requirements

Correct Answer: C

QUESTION 3

A new sponsor was appointed by the company in order to push more on the investments underway. The new sponsor wants detailed information on time and money and wants to get things done quickly. Which element of the portfolio management plan will be referred to for managing the sourcing of key resources?

- A. Portfolio Oversight
- B. Governance Model
- C. Communication Management Plan
- D. Performance Management Plan

Correct Answer: D

QUESTION 4

Assume you recently were hired to be the first portfolio manager at the leading producer of soft drink beverages. While



the company is well known for one product, it wants to be the leader in other products and services as well. When you were hired, you told the CEO it would take time to fully implement portfolio management, and you first would prepare a number of artifacts. He set up a Portfolio Review Board, and its members are reviewing your work. As they reviewed the portfolio management plan, one of the members suggested you prepare an in-depth portfolio performance plan. Your first step is to:

- A. Align strategic management to the goals and objectives
- B. Review the prioritization model
- C. Assess the risk profile
- D. Review portfolio goals

Correct Answer: D

QUESTION 5

With the introduction of new legislation in your company, anyone now is entitled to medical services regardless of whether or not they are employed or have any pre-existing health conditions. Your insurance company's executives have been tracking this legislation as it means significant changes for your company; many employers who obtained insurance through your company may go elsewhere for lower costs. Recognizing this legislation may lead to a loss of revenue, your company decided to merge with another insurance firm to obtain greater market share. This merger, though, means some existing projects may not be needed, and the workforce will be reduced by 20 percent. Such a significant change will impact how components are categorized in your portfolio leading to:

- A. The need for a re-constituted oversight group
- B. Portfolio rebalancing
- C. A requirement to update the portfolio management plan
- D. A new portfolio prioritization model

Correct Answer: B

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