



# PK0-004<sup>Q&As</sup>

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### QUESTION 1

A project sponsor approved an undocumented change without following the formal change control process. The resulting change caused an outage in a crucial accounting application. Which of the following change control processes would help mitigate the realization of this risk?

- A. Regression plan
- B. Quality plan
- C. Change validation
- D. Application version control

Correct Answer: C

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### QUESTION 2

A project team lacks the necessary team members to complete a project. The project manager has rejected numerous candidates.

This is an example of:

- A. outsourcing.
- B. low-quality resources.
- C. benched candidates.
- D. resource planning.

Correct Answer: D

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### QUESTION 3

The design activity of a project has the following cost attributes:

$PV = 100,000$   $EV = 20,000$   $AC = 90,000$

Based on this scenario, calculate the schedule variance.

- A. -80,000
- B. -70,000
- C. 10,000
- D. 120,000



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Correct Answer: A

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#### QUESTION 4

A project manager needs a systems administrator as a resource on a project. The project manager approaches the operations manager to obtain the resource. In which of the following organizational structures is the project manager MOST likely operating?

- A. Hybrid
- B. Projectized
- C. Functional
- D. Matrix

Correct Answer: B

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#### QUESTION 5

Gas prices were included in the cost baseline for a transportation and hauling project. Although the estimates used to create the baseline were based on historical data, which of the following should the project manager consider as a root cause for potential issues with cost overruns?

- A. Requirements
- B. Lessons learned
- C. Budget
- D. Environment

Correct Answer: C

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