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QUESTION 1

A fire alarm goes off in the building where the project team works. Employees are instructed to leave the premises immediately using the stairs; they are not to use elevators, and they must gather in one place outside the building for further instructions. This is known as a:

- A. business change response
- B. change management response
- C. business continuity response
- D. risk management response

Correct Answer: D

QUESTION 2

Two parties are beginning conversations regarding the purchase of professional services. Which of the following should be in place FIRST?

- A. RFP
- B. SOW
- C. NDA
- D. LOI

Correct Answer: A

QUESTION 3

A project is nearing the expected completion date, but it is behind schedule. The project manager has decided to fast-track the resources.

Which of the following impacts will MOST likely occur? (Choose two.)

- A. Cost will increase.
- B. Scope will increase.
- C. Schedule will decrease.
- D. Risk will decrease.
- E. Budget will increase.



F. Quality will increase.

Correct Answer: AE

QUESTION 4

A project manager arrives at a worksite and finds the installation team performing unapproved work. The installation team claims the sponsor verbally requested the work, as it was necessary for the project.

Which of the following has MOST likely occurred?

- A. Scope creep
- B. Gold plating
- C. Task reprioritization
- D. Lack of requirements

Correct Answer: A

Explanation:

Scope creep involves changing the project or product scope without having approval to do so and without considering the impacts that will have on the project schedule, budget, and resources.

QUESTION 5

Which of the following will MOST likely result in changes to the project plan?

- A. Departure of the project manager
- B. Departure of the sponsor
- C. Milestone realization
- D. Incident occurrence

Correct Answer: D

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