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QUESTION 1

A project manager, who finished a project some time ago, keeps receiving questions from another project manager who is currently leading a similar project. Which of the following is the most likely cause of this situation?

A. The retrospective session feedback was not communicated properly.

B. The project resources were released ahead of time.

C. The documentation was not archived as per the PMO standards.

D. The validation of deliverables is running behind schedule.

Correct Answer: C

Archiving project documentation is an important process to ensure that the project information is stored, retrieved, and updated in a consistent and efficient manner. It also helps to meet legal requirements, enable long-term analysis, and

support new projects and team members. If the documentation was not archived as per the PMO standards, it would be difficult for the current project manager to find the relevant documents and learn from the previous project. This would

cause the current project manager to keep asking questions to the previous project manager, who may not have all the answers or may not be available. Therefore, the most likely cause of this situation is that the documentation was not

archived as per the PMO standards.

References:

CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 14: Closing the Project, page 403; How to Archive a Completed Project: A Guide for PMOs, Introduction and Benefits sections.

QUESTION 2

Which of the following factors would be impacted the most by requirements for a project to implement an air quality control system at a coal plant?

A. Social

B. Regulatory

C. Environmental

D. Governmental

Correct Answer: C

The environmental factor would be impacted the most by requirements for a project to implement an air quality control system at a coal plant. This is because coal combustion produces various air pollutants, such as particulate matter (PM),

sulfur dioxide (SO_2), nitrogen oxides (NO_x), carbon dioxide (CO_2), and mercury, that can harm human health and the environment. An air quality control system can reduce the emissions of these pollutants by using different technologies,

such as low NOx burners, flue gas desulfurization, electrostatic precipitators, and carbon capture and storage. However, these technologies also have environmental impacts, such as water consumption, waste generation, energy

consumption, and greenhouse gas emissions. Therefore, the project manager should consider the environmental factor in terms of the project scope, objectives, constraints, risks, and stakeholders, and evaluate the trade-offs and benefits of

different air quality control options.

References:

CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 3: Project Scope Management, p. 97; Update on air pollution control strategies for coal-fired power plants; AQCS Air Quality Control Systems; NOx control for high-ash

coal-fired power plants in India; Coal Dust Control

QUESTION 3

Which of the following roles has approval authority for project funding?

A. Champion

B. Chief Financial Officer (CFO)

C. Project Management Office (PMO)

D. Sponsor

Correct Answer: D

QUESTION 4

During timeline creation, the project manager is unsure if the development team can complete coding before new servers are installed in the IT department. Which of the following should the project manager do to increase project certainty?

A. Hold a new backlog prioritization meeting.

B. Add milestones to check the project\\'s progress.

C. Adjust the task relationship to complete coding in advance.

D. Apply contingency buffers to the critical path.

Correct Answer: D

Adding contingency buffers to the critical path is a method to account for potential delays, increasing project certainty. This technique is part of risk management and schedule management, as recommended by CompTIA Project+.

QUESTION 5

Which of the following contract types in project procurement has the highest risk for the buyer?

A. Time and material

B. Cost-plus

C. Fixed-price

D. Unit price

Correct Answer: B

A cost-plus contract is a type of contract where the buyer agrees to reimburse the seller for the actual costs of the work plus a fee, which can be fixed, percentage, incentive, or award based. This type of contract has the highest risk for the

buyer because the buyer has no control over the cost or quantity of the work and the seller has little incentive to control the costs or complete the work efficiently. The seller may inflate the costs or prolong the work to increase the fee. The

buyer may end up paying much more than the estimated budget or the market value of the work.

References:

CompTIA Project+ PK0-005 Certification Study Guide, Chapter 9: Project Procurement Management; CompTIA Project+ Certification Exam Objectives, Domain 3: Project Execution, Objective 3.3: Execute procurement activities.

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