PK0-005^{Q&As}

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QUESTION 1

A project manager has decided to outsource portions of a project and will conduct a separate procurement. In which of the following phases does this task occur?

A. Planning

B. Initiating

C. Controlling

D. Executing

Correct Answer: A

This answer is based on the understanding that outsourcing is a form of procurement, which is one of the knowledge areas in project management. Procurement involves acquiring goods and services from external sources to support the

project objectives. According to the CompTIA Project+ Study Guide, procurement activities occur mainly in the planning phase of the project, where the project manager identifies the project needs, defines the scope of work, evaluates the

potential vendors, and prepares the procurement documents.

The other options are not correct because:

Initiating is the phase where the project manager defines the project purpose, objectives, and deliverables, and obtains the project charter and stakeholder approval. Initiating does not involve procurement activities, although it may involve

some preliminary research on the feasibility and availability of external resources.

Controlling is the phase where the project manager monitors and measures the project performance, compares it with the baseline, and implements corrective actions if needed. Controlling does involve some procurement activities, such as

reviewing the vendor deliverables, managing the changes, and resolving the issues, but these are not the main tasks of procurement.

Executing is the phase where the project manager leads and directs the project team and other resources to complete the project work according to the plan. Executing does involve some procurement activities, such as selecting the vendor,

signing the contract, and managing the relationship, but these are not the main tasks of procurement.

References:

CompTIA Project+ Study Guide: Exam PK0- 005, 3rd Edition, Chapter 8: Planning Projects, Part 4 (Procurement and Communication), pages 243-260; CompTIA Project+ Certification Exam Objectives, Domain 2: Project Planning, Objective

2.5: Given a scenario, plan procurement for a project.

QUESTION 2

A critical piece of equipment that is needed for the installation of a point-of-sale solution is delayed from the manufacturer. The delay will cause the project to be significantly behind schedule. The project manager decides to buy the item at a higher cost from another vendor who can supply it immediately. Which of the following risk management approaches has the project manager taken?

A. Mitigate

B. Transfer

C. Accept

D. Share

Correct Answer: A

The project manager has taken a risk mitigation approach by buying the item from another vendor who can supply it immediately. Risk mitigation is a strategy that involves reducing the probability and/or impact of a negative risk to an

acceptable level. By purchasing the item from another vendor, the project manager has reduced the impact of the delay on the project schedule, even though it may have increased the project cost. Risk mitigation is different from risk transfer,

which involves shifting the responsibility or burden of a risk to a third party, usually through a contract or insurance. Risk acceptance is a strategy that involves acknowledging the risk and being prepared to deal with its consequences. Risk

sharing is a strategy that involves allocating some or all of the ownership of a risk to another party who is willing to take on that risk, usually for some form of incentive or reward.

References:

CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 7: Risk Management; CompTIA Project+ Certification Study Guide, 3rd Edition, Chapter 7: Risk Management

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QUESTION 3

Which of the following is the most important activity for the project manager during the closure of a project?

A. Obtain project sign-off.

B. Capture lessons learned.

C. Document historical information.

D. Release resources.

Correct Answer: A

Obtaining project sign-off is crucial in the closure phase, as it signifies formal acceptance of the project deliverables by the stakeholders. According to CompTIA Project+, project sign-off is a key milestone in officially closing the project.

QUESTION 4

A developer focused on a single story during an entire sprint. The story was underestimated and, therefore, was not

completed. Which of the following steps should the Scrum team take next?

A. Assign more resources to complete similar stories in the future.

B. Break the stories into workable items that can be completed within one sprint.

C. Extend the sprint duration when required with the approval of the product owner.

D. Release the current progress into production and carry over the rest of the code for the next sprint.

Correct Answer: B

The Scrum team should break the stories into workable items that can be completed within one sprint, which is a time-boxed period of 7 to 30 days, during which the team delivers a potentially releasable product increment. Breaking the

stories into smaller and more manageable items can help the team to estimate them more accurately, plan them more effectively, and deliver them more reliably. Breaking the stories also aligns with the agile principle of delivering working

software frequently and satisfying the customer through early and continuous delivery of valuable software.

The other options are not the best steps for the Scrum team to take next. Assigning more resources to complete similar stories in the future may not solve the problem of underestimation, and may introduce additional complexity and

communication overhead. Extending the sprint duration when required with the approval of the product owner may compromise the consistency and predictability of the Scrum process, and may delay the feedback and validation from the

stakeholders. Releasing the current progress into production and carrying over the rest of the code for the next sprint may result in an incomplete or unstable product increment, and may violate the definition of done, which is a shared

understanding of the quality criteria that the product increment must meet.

References: CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 5:

Project Scope Management; CompTIA Project+ Certification Study Guide, 3rd Edition, Chapter 5: Project Scope Management; The Scrum Roles and Responsibilities Explained3; Implementation of Scrum - 7 Steps for an Effective Process

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QUESTION 5

Which of the following roles has approval authority for project funding?

A. Champion

B. Chief Financial Officer (CFO)

C. Project Management Office (PMO)

D. Sponsor

Correct Answer: D