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### QUESTION 1

While preparing a business case, an experienced business analyst faces difficulty in deciding which of three different solution options to recommend. The senior vice president (SVP) who requested the business case favors an outsourced solution; however, an analysis favors a custom-developed solution, either but internally or using contract labor.

To prepare the recommendation, what should the business analyst do?

- A. Perform solution evaluation.
- B. Recommend the SVP's choice, as it is most likely to be adopted.
- C. Review the stakeholder analysis
- D. Formulate a weighted-ranking matrix.

Correct Answer: D

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### QUESTION 2

The business analyst has been assigned to a project which delivers functionality for a much larger solution. The project has many requirements but has not received adequate funding. In addition, the stakeholders' views conflict.

Which tools and techniques should the business analyst use to maximize business value while establishing the requirements baseline?

- A. Decision trees, weighted matrix, and context diagrams.
- B. Traceability matrix, context diagrams, and scope document.
- C. Weighted matrix, process flow, and organizational chart
- D. Stakeholder register, decision tree, and capability matrix

Correct Answer: C

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### QUESTION 3

A project team has been assembled to reduce production costs. The business analyst is working with the project team to review and approve requirements. A stakeholder from the assembly line area has an issue with one of the requirements since it is dependent on using existing equipment that is set to be retired within the next six months.

Which of these techniques would the business analyst use to manage issues identified by stakeholders with requirements to ensure that those issues are resolved?

- A. Interviews
- B. Problem tracking
- C. Process modeling



D. Estimation

Correct Answer: B

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#### QUESTION 4

The customer generated a design specification for a new product. What is the best action to take to establish an approved requirements baseline with the customer?

- A. Create a requirements traceability matrix for review and approval by the customer.
- B. Create a requirements baseline approval form for the customer to review and approve.
- C. Request that the customer create a baseline of the requirements in the contract specification.
- D. Perform a variance analysis on the design specification and report the results to the customer.

Correct Answer: B

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#### QUESTION 5

After several meetings with different groups of users, a business analyst has gathered the requirements for a large IT project. Now, the business analyst needs to document those requirements in a way that is clearly understood by the development team and provides enough information to check if the requirement has been met.

Which of the following would work best in this case?

- A. Prototyping
- B. Flow chart
- C. User stories
- D. Functional specifications

Correct Answer: D

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