



# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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#### QUESTION 1

When a business analyst uses subject matter experts to define roles and identify influencers, which project artifact is created or updated?

- A. Stakeholder management plan
- B. RACI matrix
- C. Stakeholder register
- D. SWOT analysis

Correct Answer: C

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#### QUESTION 2

A business analyst has elicited, documented, and verified the requirements, discovering that there are not enough resources to deliver all the requirements. Which technique should the business analyst employ to rectify the issue?

- A. Hold a brainstorming workshop to build the rationale for the requirements.
- B. Perform traceability to find out where the requirements originated.
- C. Survey stakeholders on their likes and dislikes about the requirements.
- D. Ask stakeholders to vote on the requirements.

Correct Answer: B

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#### QUESTION 3

When faced with a tight timeline, the project sponsor suggests that the project team start development without creating traceability artifacts. What should the business analyst do?

- A. Negotiate for a quick approval of a reduced set of traceability artifacts.
- B. Explain the value of requirements traceability.
- C. Eliminate traceability activities for the project.
- D. Start development activities without traceability items.

Correct Answer: A

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#### QUESTION 4

The business analyst is planning an approach to formally manage updates to requirements that may be requested by stakeholders. What should the business analyst do?



- A. Document changes as they occur.
- B. Obtain approval from the project sponsor.
- C. Develop a change control process.
- D. Hold firm on scope and reject changes.

Correct Answer: C

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#### QUESTION 5

A company is developing a new product for a customer and is required to verify and validate the product against the customer's acceptance test plan and requirements. The product was successfully verified against the acceptance test criteria, but the customer does not believe that the product meets the requirements.

This occurred because the customer's acceptance test plan:

- A. was not formally accepted by the company.
- B. was incomplete and missing requirements.
- C. did not have measurable and testable requirements.
- D. was not included in the work breakdown structure.

Correct Answer: A

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